## NON-GAAP DISCLOSURE CALCULATIONS

## I) CALCULATION OF EARNINGS BEFORE INTEREST, TAXES, DEPRECIATION AND AMORTIZATION

Net Earnings
Interest Expense
Interest and investment income
Taxes
Expense associated with Share-Based Compensation Arrangements
Net Loss (Gain) on Sale or Impairment of Property, Plant \& Equipment
Loss Reserve on Notes Receivable
Canadian Anti-Dumping Duty Assessment
Expense associated with Early Retirement Arrangements

Depreciation Expense
Amortization of Intangibles

|  |  | 250,478 |  | 204,233 |  | 184,249 |  | 167,041 |  | 137,969 |  | 97,963 |  | 78,239 |  | 43,543 |  | 18,828 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | 60,494 |  | 54,949 |  | 48,536 |  | 40,823 |  | 37,709 |  | 33,913 |  | 31,091 |  | 30,461 |  | 30,804 |
|  |  | 6,325 |  | 6,393 |  | 4,860 |  | 2,795 |  | 3,532 |  | 2,410 |  | 2,473 |  | 2,918 |  | 5,183 |
| EBITDA | \$ | 317,297 | \$ | 265,575 | \$ | 237,645 | \$ | 210,659 | \$ | 179,210 | \$ | 134,286 | \$ | 111,803 | \$ | 76,922 | \$ | 54,815 |



## II) RETURN ON BEGINNING CAPITAL CALCULATION

## CAPITAL CALCULATION

Beginning Interest Bearing Debt
Beginning Equity
less : Beginning Cash
Prorated Capital Employed for Acquisitions

|  | 2019 |  | 2018 |  | 2017 |  | 2016 |  | 2015 |  | 2014 |  | 2013 |  | 2012 |  | 2011 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | \$ | 202,278 | \$ | 146,003 | \$ | 111,693 | \$ | 85,895 | \$ | 98,645 | \$ | 84,700 | \$ | 95,790 | \$ | 52,470 | \$ | 55,291 |
|  |  | 1,088,684 |  | 974,023 |  | 860,466 |  | 766,409 |  | 699,560 |  | 649,734 |  | 607,525 |  | 582,599 |  | 581,176 |
|  |  | $(27,316)$ |  | $(28,339)$ |  | $(34,091)$ |  | $(87,756)$ |  | (405) |  | (720) |  | $(14,478)$ |  | $(11,305)$ |  | $(43,363)$ |
|  |  | 12,614 |  | 29,382 |  | 48,447 |  | 38,303 |  |  |  | 229 |  |  |  |  |  |  |
| TOTAL CAPITAL |  | 1,276,260 |  | 1,121,069 |  | $\mathbf{9 8 6 , 5 1 5}$ |  | 802,851 |  | 797,800 |  | 733,943 |  | 688,837 |  | 623,764 |  | 593,104 |

## RETURN CALCULATION

Net Earnings Attributable to Controlling Interest
add back: Expense Associated with Share-Based Compensation Arrangements

| 2019 | 2018 | 2017 | 2016 | 2015 | 2014 | 2013 | 2012 | 2011 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 182,404 | 152,412 | 124,040 | 105,497 | 85,132 | 61,564 | 45,804 | 26,010 | 5,913 |
| 4,007 | 3,574 | 3,618 | 2,336 | 1,956 | 2,018 | 1,932 | 1,367 | 1,528 |
| (970) | (822) | $(1,067)$ | (801) | (684) | (720) | (672) | (507) | (542) |
| 1,565 | $(6,604)$ | (863) | - | 172 | $(3,400)$ | 297 | $(6,890)$ | 2,490 |
| (379) | 1,519 | 255 | - | (60) | 1,214 | (103) | 2,556 | (884) |
| - | - | - | - | - | - | 15 | 2,131 |  |
| - | - | - | - | - | - | (5) | (791) |  |
| - | - | - | - | - | 1,600 | 1,526 | 2,328 |  |
| - | - | - | - | - | (571) | (531) | (864) | - |
| - | - | - | - | - | - | - | - | 2,857 |
| - | - | - | - | - | - | - | - | $(1,014)$ |
| 6,595 | 6,848 | 4,384 | 3,007 | 3,338 | 2,744 | 3,163 | 2,549 | 2,407 |
| 193,223 | 156,927 | 130,366 | 110,039 | 89,854 | 64,448 | 51,425 | 27,890 | 12,754 |


| RETURN ON BEGINNING CAPITAL | 15.14\% | 14.00\% | 13.21\% | 13.71\% | 11.26\% | 8.78\% | 7.47\% | 4.47\% | 2.15\% |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |

## EFFECTIVE TAXRATE

Statutory Federal Rate
State and Local Taxes (Net of Federal Benefits)
Manufacturing Deduction
Tax Credits, including foreign tax credit
Change in uncertain tax positions reserve
Other permanent differences
Other, Net

| 2019 | 2018 | 2017 | 2016 | 2015 | 2014 | 2013 | 2012 | 2011 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 21.0\% | 21.0\% | 35.0\% | 35.0\% | 35.0\% | 35.0\% | 35.0\% | 35.0\% | 34.0\% |
| 3.9\% | 3.8\% | 3.0\% | 3.1\% | 3.6\% | 4.1\% | 4.2\% | 5.2\% | 8.2\% |
| 0.0\% | 0.0\% | -2.5\% | -2.4\% | -2.4\% | -2.0\% | -2.0\% | -1.6\% | -1.9\% |
| -1.3\% | -1.6\% | -2.0\% | -1.4\% | -1.6\% | -1.9\% | -2.5\% | -1.2\% | -15.4\% |
| -0.1\% | 0.1\% | 0.4\% | 0.4\% | 0.3\% | -0.2\% | 0.6\% | -1.0\% | 0.4\% |
| 0.5\% | 0.6\% | -0.1\% | 0.1\% | 0.7\% | 0.6\% | 0.6\% | 1.1\% | 4.9\% |
| 0.3\% | -0.8\% | -4.1\% | -0.3\% | -0.3\% | 0.3\% | -0.8\% | -0.4\% | 5.3\% |
| 24.3\% | 23.1\% | 29.7\% | 34.5\% | 35.3\% | 35.9\% | 35.1\% | 37.1\% | 35.5\% |
| -0.1\% | -0.1\% | -0.2\% | -0.2\% | -0.3\% | -0.2\% | -0.3\% | -0.5\% | -3.0\% |
| 24.2\% | 23.0\% | 29.5\% | 34.3\% | 35.0\% | 35.7\% | 34.8\% | 36.6\% | 32.5\% |

Effect of Noncontrolling Owned Interest in Earnings of Partnership Effective Tax Rate

## III) LUMBER MARKET ADJUSTED EBITDA MARGIN

## LUMBER MARKET ADJUSTED NET SALES

Net Sales
Cost of Goods Sold
Gross Profit

Total Unit Sale Growth
Lumber Market Adjusted Net Sales (2015 Base Year)

## LUMBER MARKET ADJUSTED EBITDA MARGIN (2015 Base Year)

| 2019 |  | 2018 |  | 2017 |  | 2016 |  | 2015 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| \$ | 4,416,009 | \$ | 4,489,180 | \$ | 3,941,182 | \$ | 3,240,493 | \$ | 2,887,071 |
|  | $(3,730,491)$ |  | $(3,896,286)$ |  | $(3,398,356)$ |  | $(2,765,903)$ |  | $(2,487,167)$ |
|  | 685,518 |  | 592,894 |  | 542,826 |  | 474,590 |  | 399,904 |
|  | 6\% |  | 6\% |  | 15\% |  | 11\% |  |  |
|  | 4,140,855 |  | 3,906,467 |  | 3,685,346 |  | 3,204,649 |  | 2,887,071 |
|  | 7.7\% |  | 6.8\% |  | 6.4\% |  | 6.6\% |  | 6.2\% |

