UNITED STATES SECURITIES AND EXCHANGE COMMISSION Washington, D.C. 20549

FORM 10-K

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Z	ANNUAL REPORT PUR OF 1934.	SUANT TO SI	ECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT
	FOR FISCAL YEAR ENDED	DECEMBER 31,	<u>2005</u> .
			OR
0	TRANSITION REPORT	PHRSHANT T	O SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE
O	ACT OF 1934.	I CKSCIII I	o section is on is(u) of the securites exemined
	For the transition period of	to	
		Comm	ission File No.: 0-22684
	UNIVERS		REST PRODUCTS, INC.
	Miskinso	`	38-1465835
	Michigan (State or other jurisdiction of	,	(I.R.S. Employer
	incorporation or organization		Identification No.)
280	1 East Beltline, N.E., Grand Rapid (Address of principal executive of		49525 (Zip Code)
		(Registrant's telep	(616) 364-6161 shone number, including area code)
Securities regis	stered pursuant to Section 12(b) of th	e Act:	
7	Fitle Of Each Class	Name of Eac	h Exchange on Which Registered
	None		
Securities regis	stered pursuant to Section 12(g) of th	e Act:	
		Comm	on Stock, no par value (Title of Class)
during the prec			equired to be filed by Section 13, or 15(d) of the Securities Exchange Act of 1934 istrant was required to file such reports), and (2) has been subject to such filing
Yes 🗵	No o		
Indicate by che	eck mark if the registrant is a well-kn	own seasoned issue	er, as defined in Rule 405 of the Securities Act.
Yes o	No ☑		
Indicate by che	eck mark if the registrant is not requir	ed to file reports p	ursuant to Section 13 or Section 15(d) of the Act.
Yes o	No ☑		
			ms 405 of Regulation S-K is not contained herein, and will not be contained, to the best s incorporated by reference in Part III of this Form 10-K or any amendment to this
Indicate by che one):	eckmark whether the registrant is a la	rge accelerated file	r, an accelerated filer, or a non-accelerated filer (as defined in Rule 12b-2). (Check
Large accelera	ted filer o Accelerated fil	er ☑	Non-accelerated filer o
Indicate by che	eck mark whether the registrant is a s	nell company (as d	efined in Rule 12-2 of the Act)

As of February 4, 2006, 18,528,673 shares of the registrant's common stock, no par value, were outstanding.

230.405) on that date was \$593,012,928 computed at the closing price of \$40.43 on that date.

Documents incorporated by reference:

No ☑

(1) Certain portions of the registrant's Annual Report to Shareholders for the fiscal year ended December 31, 2005 are incorporated by reference into Part I

As of June 25, 2005, 18,286,385 shares of the registrant's common stock, no par value, were outstanding. The aggregate market value of the common stock held by non-affiliates of the registrant (i.e. excluding shares held by executive officers, directors, and control persons as defined in Rule 405, 17 CFR

	Exhibit Index located Page 1 of	l on page E-1. 17	

and II of this Report.

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	cs for Vice President of Accounting	
•	of the Registrant	
	Crnst & Young LLP	
	f the Chief Executive Officer pursuant to Section 302	
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PART I

Item 1. Business.

General Development of the Business.

Universal Forest Products, Inc. was organized as a Michigan corporation in 1955. We engineer, manufacture, treat, distribute and install lumber, composite wood, plastic and other building products to the do-it-yourself/retail ("DIY/retail"), site-built construction, manufactured housing, and industrial markets. We currently operate facilities throughout the United States, Canada, and Mexico.

Information relating to current developments in our business is incorporated by reference from our Annual Report to Shareholders for the fiscal year ended December 31, 2005 ("2005 Annual Report") under the caption "Management's Discussion and Analysis of Financial Condition and Results of Operations." Selected portions of the 2005 Annual Report are filed as Exhibit 13 with this Form 10-K Report.

Financial Information About Industry Segments.

Statement of Financial Accounting Standards ("SFAS") No. 131, *Disclosures about Segments of an Enterprise and Related Information* ("SFAS 131") defines operating segments as components of an enterprise about which separate financial information is available that is evaluated regularly by the chief operating decision maker in deciding how to allocate resources and in assessing performance. Under the definition of a segment, our Eastern and Western Divisions may be considered an operating segment of our business. Under SFAS 131, segments may be aggregated if the segments have similar economic characteristics and if the nature of the products, distribution methods, customers and regulatory environments are similar. We have aggregated our divisions into one reporting segment, consistent with SFAS 131. Accordingly, separate industry segment information is not presented.

Narrative Description of Business.

We presently engineer, manufacture, treat, distribute and install lumber, composite wood, plastic and other building products for the DIY/retail, site-built construction, manufactured housing, and industrial markets. Each of these markets is discussed in the paragraphs which follow.

<u>DIY/Retail Market</u>. The customers comprising this market are primarily national home center retailers, retail-oriented regional lumberyards and contractor-oriented lumberyards. Generally, terms of sale are established for annual periods, and orders are placed with our regional facilities in accordance with established terms. One customer, The Home Depot, accounted for approximately 22% of our total net sales for fiscal 2005, 25% for 2004, and 30% for 2003.

From time to time we enter into certain sales contracts with The Home Depot. The contracts are limited to the establishment of general sales terms and conditions, such as delivery, invoicing, warranties and other standard, commercial matters. Sales are made by the release of purchase orders to us for particular quantities of certain products. We also enter into marketing agreements and rebate agreements with The Home Depot. The marketing agreements provide a certain percentage of our sales revenue or a minimum dollar amount will be committed to generate sales for us and The Home Depot.

We currently supply customers in this market from many of our locations. These regional facilities are able to supply mixed truckloads of products which can be delivered to customers with rapid turnaround from receipt of an order. Freight costs are a factor in the ability to competitively service this market, especially with treated wood products because of their heavier weight. The close proximity of our regional facilities to the various outlets of these customers is a significant advantage when negotiating annual sales programs.

The products offered to customers in this market include dimensional lumber (both preserved and unpreserved) and various "value-added products," some of which are sold under our trademarks. In addition to our conventional lumber products, we offer composite wood and plastic products. We also sell engineered wood products to this market, which include roof trusses, wall panels and engineered floor systems (see "Site-Built Construction Market" below).

We are not aware of any competitor that currently manufactures, treats and distributes a full line of both value-added and commodity products on a national basis. We face competition on individual products from several different producers, but the majority of these competitors tend to be regional in their efforts and/or do not offer a full line of outdoor lumber products. We believe the breadth of our product offering, geographic dispersion, close proximity of our plants to core customers, purchasing expertise and service capabilities provide significant competitive advantages in this market.

<u>Site-Built Construction Market</u>. We entered the site-built construction market through strategic business acquisitions beginning in 1997. The residential housing customers comprising this market are primarily large-volume, multi-tract builders and smaller volume custom builders. We also supply builders engaged in multi-family and commercial construction. Generally, terms of sale and pricing are determined based on quotes for each order.

We currently supply customers in this market from many manufacturing facilities located in many different states and Canada. These facilities manufacture various engineered wood components used to frame residential or commercial projects, including roof and floor trusses, wall panels, Open Joist 2000®, I-joists and lumber packages. Freight costs are a factor in the ability to competitively service this market due to the space requirements of these products on each truckload.

We also provide framing services for customers in certain regional markets, in which we erect the wood structure. We believe that providing a comprehensive framing package, including

installation, provides a competitive advantage. Terms of sale are based on a construction contract.

Competitors in this market include national and regional retail contractor yards who also manufacture components and provide framing services, as well as regional manufacturers of components. Our objective is to continue to increase our manufacturing capacity and framing capabilities for this market while developing a national presence. We believe our primary competitive advantages relate to the engineering and design capabilities of our regional staff, customer relationships, product quality and timeliness of delivery.

Manufactured Housing Market. The customers comprising the manufactured housing market are producers of mobile, modular and prefabricated homes and recreational vehicles. Products sold to customers in this market consist primarily of roof trusses, lumber cut and shaped to the customer's specification, plywood, particle board and dimensional lumber, all intended for use in the construction of manufactured housing. Sales are made by personnel located at each regional facility based on customer orders.

While no competitor operates in as widely-dispersed geographic areas as we do, we face competition from suppliers in many geographic regions. Our principal competitive advantages include our product knowledge, the capacity to supply all of the customer's lumber requirements, the ability to deliver engineering support services, the close proximity of our regional facilities to our customers and our ability to provide national sales programs to certain customers.

Industrial Market. We define our industrial market as industrial manufacturers and agricultural customers who use pallets, specialty crates and wooden boxes for packaging, shipping and material handling purposes. Many of the products sold to this market may be produced from the by-product of other manufactured products, thereby allowing us to increase our raw material yields while expanding our business. Competition is fragmented and includes virtually every supplier of lumber convenient to the customer. We service this market with our regional sales personnel supported by a centralized national sales and marketing department.

<u>Suppliers</u>. We are one of the largest domestic buyers of solid sawn lumber from primary producers (lumber mills). We use primarily Southern Yellow Pine in our pressure-treating operations and site-built component plants in the Southeastern United States, which we obtain from mills located throughout the states comprising the Sunbelt. Other species we use include "spruce-pine-fir" from various provinces in Canada; hemlock, Douglas fir and cedar from the Pacific Northwest; inland species of pine, plantation grown radiata and southern yellow pines from South America; and European spruce. There are numerous primary producers for all varieties we use, and we are not dependent on any particular source of supply. Our financial resources, in combination with our strong sales network and ability to remanufacture lumber, enable us to purchase a large percentage of a primary producer's output, (as opposed to only those dimensions or grades in immediate need), thereby lowering our average cost of raw materials. We believe this represents a competitive advantage.

<u>Intellectual Property.</u> We own several patents and have several patents pending on technologies related to our business. In addition, we own numerous registered trademarks and claim common law trademark rights to several others. As we develop proprietary brands, we may pursue registration or other formal protection. While we believe our patent and trademark rights are valuable, the loss of a patent or any trademark would not be likely to have a material adverse impact on our competitive position.

Backlog. Due to the nature of our DIY/retail, manufactured housing and industrial businesses, backlog information is not meaningful. The maximum time between receipt of a firm order and shipment does not usually exceed a few days. Therefore, we would not normally have a backlog of unfilled orders in a material amount. The relationships with our major customers are such that we are either the exclusive supplier of certain products and/or certain geographic areas, or the designated source for a specified portion of the customer's requirements. In such cases, either we are able to forecast the customer's requirements or the customer may provide an estimate of its future needs. In neither case, however, will we receive firm orders until just prior to the anticipated delivery dates for the products in question.

On December 31, 2005 and December 25, 2004, we estimate that backlog orders associated with the site-built construction business approximated \$92.4 million and \$69.2 million, respectively. With respect to the former, we expect that these orders will be primarily filled within the current fiscal year.

Environmental. Information required for environmental disclosures is incorporated by reference from Note M of the Consolidated Financial Statements presented under Item 8 herein.

Employees. At February 4, 2006, we had approximately 9,400 employees.

Financial Information About Geographic Areas.

The dominant portion of our operations and sales occur in the United States. Separate financial information about foreign and domestic operations and export sales is incorporated by reference from Note P of the Consolidated Financial Statements presented under Item 8 herein.

Available Information.

Our Internet address is www.ufpi.com. Through our Internet web site under "Financial" in the Investor Relations section, we make available free of charge, as soon as reasonably practical after such information has been filed with the SEC, our annual report on Form 10-K, quarterly reports on Form 10-Q, current reports on Form 8-K, and amendments to those reports filed pursuant to Section 13(a) or 15(d) of the Securities Exchange Act. Also available through our Internet web site under "Corporate Governance" in the Investor Relations section is our Code of Ethics for Senior Financial Officers.

Reports to Security Holders.

Not applicable.

Enforceability of Civil Liabilities Against Foreign Persons.

Not applicable.

Item 1A. Risk Factors.

We are subject to fluctuations in the price of lumber. We experience significant fluctuations in the cost of commodity lumber products from primary producers (the "Lumber Market"). A variety of factors over which we have no control, including government regulations, environmental regulations, weather conditions, economic conditions, and natural disasters, impact the cost of lumber products and our selling prices. While we attempt to minimize our risk from severe price fluctuations, substantial, prolonged trends in lumber prices can negatively affect our sales volume, our gross margins, and our profitability. We anticipate that these fluctuations will continue in the future.

Our growth may be limited by the markets we serve. Our sales growth is dependent, in part, upon the growth of the markets we serve. If our markets do not achieve anticipated growth, or if we fail to maintain our market share, financial results could be impaired.

Our ability to achieve growth in sales and margins to the site-built construction market is somewhat dependent on housing starts. If housing starts decline significantly, our financial results could be negatively impacted.

We are witnessing consolidation by our customers in each of the markets we serve. These consolidations will result in a larger portion of our sales being made to some customers and may limit the customer base we are able to serve.

A significant portion of our sales are concentrated with one customer. Our sales to The Home Depot comprised 22% of our total sales in 2005, down from 25% for 2004.

Our growth may be limited by our ability to make successful acquisitions. A key component of our growth strategy is to complete business combinations. Business combinations involve inherent risks, including assimilation and successfully managing growth. While we conduct extensive due diligence and have taken steps to ensure successful assimilation, factors beyond our control could influence the results of these acquisitions.

We may be adversely affected by the impact of environmental and safety regulations. We are subject to the requirements of federal, state, and local environmental and occupational health and safety laws and regulations. There can be no assurance that we are at all times in complete

compliance with all of these requirements. We have made and will continue to make capital and other expenditures to comply with environmental regulations. If additional laws and regulations are enacted in the future, which restrict our ability to manufacture and market our products, including our treated lumber products, it could adversely affect our sales and profits. If existing laws are interpreted differently, it could also increase our financial costs. Several states have proposed legislation to limit the uses and disposal of Chromated Copper Arsenate ("CCA") treated lumber. (See Note M to the Consolidated Financial Statements.)

Seasonality and weather conditions could adversely affect us. Some aspects of our business are seasonal in nature and results of operations vary from quarter to quarter. Our treated lumber and outdoor specialty products, such as fencing, decking, and lattice, experience the greatest seasonal effects. Sales of treated lumber, primarily consisting of Southern Yellow Pine, also experience the greatest Lumber Market risk (see "Historical Lumber Prices"). Treated lumber sales are generally at their highest levels between April and August. This sales peak, combined with capacity constraints in the wood treatment process, requires us to build our inventory of treated lumber throughout the winter and spring. (This also has an impact on our receivables balances, which tend to be significantly higher at the end of the second and third quarters.) Because sales prices of treated lumber products may be indexed to the Lumber Market at the time they are shipped, our profits can be negatively affected by prolonged declines in the Lumber Market during our primary selling season. To mitigate this risk, consignment inventory programs are negotiated with certain vendors that are intended to decrease our exposure to the Lumber Market by correlating the purchase price of the material with the related sell price to the customer. These programs include those materials which are most susceptible to adverse changes in the Lumber Market.

The majority of our products are used or installed in outdoor construction activities; therefore, short-term sales volume, our gross margins, and our profits can be negatively affected by adverse weather conditions, particularly in our first and fourth quarters. In addition, adverse weather conditions can negatively impact our productivity and costs per unit.

We converted to a new preservative to treat our products. The manufacturers of CCA preservative voluntarily discontinued the registration of CCA for certain residential applications as of December 31, 2003. As a result, all of our wood preservation facilities, except the one described below, have been converted to an alternate preservative, either Amine Copper Quaternary ("ACQ") or borates. The cost of ACQ is more than four times higher than the cost of CCA. We estimate the new preservative has increased the cost and sales price of our treated products by approximately 10% to 15%. In March 2005, one facility began using CCA to treat certain marine products and panel goods for which ACQ is not a suitable preservative. While we believe treated products are reasonably priced relative to alternative products such as composites or vinyl, consumer acceptance may be impacted which would in turn affect our future operating results.

Market conditions for the supply of certain lumber products and inbound transportation may be limited. These conditions, which occur on occasion, have resulted in difficulties procuring

desired quantities and receiving orders on a timely basis for all industry participants. We are not certain how these conditions may impact our short-term sales volumes and profitability. However, we attempt to mitigate the risks of these conditions by:

- Our pricing practices (see "Impact of the Lumber Market on Our Operating Results" in Management's Discussion and Analysis of Financial Condition and Results of Operations which is presented under Item 7 of this Form 10-K and is incorporated herein by reference);
- Leveraging our size with mill and transportation suppliers to ensure they achieve supply and service requirements;
- · Increasing our utilization of consigned inventory programs with mills; and
- Expanding our supply base of dedicated carriers.

Item 1B. Unresolved Staff Comments.

Not Applicable.

Item 2. Properties.

Our corporate headquarters building is located in suburban Grand Rapids, Michigan. We currently have approximately 105 facilities located throughout the United States, Canada, and Mexico. Depending upon function and location, these facilities typically utilize office space, manufacturing space, treating space and covered storage.

We own all of our properties, free from any significant mortgage or other encumbrance, except for approximately 7 regional facilities which are leased. We believe all of these operating facilities are adequate in capacity and condition to service existing customer locations.

Item 3. Legal Proceedings.

Information regarding our legal proceedings is set forth in Note M of our Consolidated Financial Statements which are presented under Item 8 of this Form 10-K and are incorporated herein by reference.

Item 4. Submission of Matters to a Vote of Security Holders.

Not applicable.

Additional Item: Executive Officers of the Registrant.

The following table lists the names, ages, and positions of our executive officers as of February 1, 2006. Executive officers are elected annually by the Board of Directors at the first meeting of the Board following the annual meeting of shareholders.

Name	Age	Position Position	
William G. Currie	58	Vice Chair, of the Board and Chief Exec. Officer, Universal Forest Products, Inc.	
Michael B. Glenn	54	President and Chief Operating Officer, Universal Forest Products, Inc.	
C. Scott Greene	50	President, Universal Forest Products Eastern Division, Inc.	
Robert K. Hill	58	President, Universal Forest Products Western Division, Inc.	
Robert D. Coleman	51	Executive Vice President Manufacturing, Universal Forest Products, Inc.	
Matthew J. Missad	45	Executive Vice President and Secretary, Universal Forest Products, Inc.	
Michael R. Cole	39	Chief Financial Officer and Treasurer, Universal Forest Products, Inc.	
Ronald G. Klyn	48	Chief Information Officer Universal Forest Products Inc	

William G. Currie joined us in 1971. From 1983 to 1990, Mr. Currie was President of Universal Forest Products, Inc., and he was the President and Chief Executive Officer of The Universal Companies, Inc. from 1989 until the merger to form Universal Forest Products, Inc. in 1993. On January 1, 2000, Mr. Currie also became Vice Chairman of the Board.

Michael B. Glenn has been employed by us since 1974. In June of 1989, Mr. Glenn was elected Senior Vice President of our Southwest Operations, and on December 1, 1997, became President of Universal Forest Products Western Division, Inc. Effective January 1, 2000, Mr. Glenn was promoted to President and Chief Operating Officer.

C. Scott Greene joined us in February of 1991. In November of 1996 he became General Manager of Operations for our Florida Region, and in January of 1999 became Vice President of Marketing for Universal Forest Products, Inc. During early 2000, Mr. Greene became President of Universal Forest Products Eastern Division, Inc.

Robert K. Hill has been with us since 1986. In March of 1993, Mr. Hill was elected Senior Vice President of our Far West Operations. On December 1, 1997, Mr. Hill became the Executive Vice President of Operations of Universal Forest Products Western Division, Inc., and on January 1, 2000, became President of that Division.

Robert D. Coleman, has been an employee since 1979. Mr. Coleman was promoted to Senior Vice President of our Midwest Operations in September 1993. On December 1, 1997, Mr. Coleman became the Executive Vice President of Manufacturing of the Universal Forest Products Eastern Division, Inc. On January 1, 1999, Mr. Coleman was named the Executive Vice President of Manufacturing.

Matthew J. Missad has been employed since 1985. Mr. Missad has served as General Counsel and Secretary since December 1, 1987, and Vice President Corporate Compliance since August 1989. In February 1996, Mr. Missad was promoted to Executive Vice President.

Michael R. Cole, CPA, CMA, joined us in November of 1993. In January of 1997, Mr. Cole was promoted to Director of Finance, and on January 1, 2000 was made Vice President of Finance. On July 19, 2000, Mr. Cole became Chief Financial Officer.

Ronald G. Klyn joined us in May of 1993 as Information Services Manager. In October of 1999, Mr. Klyn was promoted to Chief Information Officer.

PART II

The following information items in this Part II, which are contained in the 2005 Annual Report, are specifically incorporated by reference into this Form 10-K Report. These portions of the 2005 Annual Report that are specifically incorporated by reference are filed as Exhibit 13 with this Form 10-K Report.

Item 5. Market for Registrant's Common Equity, Related Shareholder Matters, and Issuer Purchases of Equity Securities.

- (a) Not applicable.
- (b) Not applicable.
- (c) There were no issuer purchases of equity securities during the fourth quarter.

Fiscal Month	_(a)_	(b)	(c)	(d)
September 25 — October 29, 2005(1)				1,501,343
October 30 — November 26, 2005				1,501,343
November 27 — December 31, 2005				1,501,343

- (a) Total number of shares purchased.
- (b) Average price paid per share.
- (c) Total number of shares purchased as part of publicly announced plans or programs.
- (d) Maximum number of shares that may yet be purchased under the plans or programs.

Item 6. Selected Financial Data.

The information required by this Item is incorporated by reference from the 2005 Annual Report under the caption "Selected Financial Data."

⁽¹⁾ On November 14, 2001 the Board of Directors approved a share repurchase program (which succeeded a previous program) allowing us to repurchase up to 2.5 million shares of our common stock. As of December 31, 2005, cumulative total authorized shares available for repurchase is 1.5 million shares.

Item 7. Management's Discussion and Analysis of Financial Condition and Results of Operations.

The information required by this item is incorporated by reference from the 2005 Annual Report under the caption "Management's Discussion and Analysis of Financial Condition and Results of Operations."

Item 7A. Quantitative and Qualitative Disclosures about Market Risk.

We are exposed to market risks related to fluctuations in interest rates on our variable rate debt, which consists of a revolving credit facility and industrial development revenue bonds. We do not currently use interest rate swaps, futures contracts or options on futures, or other types of derivative financial instruments to mitigate this risk.

For fixed rate debt, changes in interest rates generally affect the fair market value, but not earnings or cash flows. Conversely, for variable rate debt, changes in interest rates generally do not influence fair market value, but do affect future earnings and cash flows. We do not have an obligation to prepay fixed rate debt prior to maturity, and as a result, interest rate risk and changes in fair market value should not have a significant impact on such debt until we would be required to refinance it.

On December 31, 2005, the estimated fair value of our long-term debt, including the current portion, was \$214.2 million, which was \$4.7 million greater than the carrying value. The estimated fair value is based on rates anticipated to be available to us for debt with similar terms and maturities. The estimated fair value of notes payable included in current liabilities and the revolving credit facility approximated the carrying values.

Expected cash flows over the next five years related to debt instruments are as follows:

(\$US equivalents, in thousands)	2006	2007	2008	2009	2010	Thereafter	Total
Long-term Debt:							
Fixed Rate (\$US)			\$78,500	\$15,000		\$40,000	\$133,500
Average interest rate			6.98%	5.63%		6.16%	
Variable Rate (\$US)	\$ 458	\$351	\$ 2,349	\$53,767	\$250	\$18,822	\$ 75,997
Average interest rate(1)	5.32%						

⁽¹⁾ Average of rates at December 31, 2005.

Item 8. Financial Statements and Supplementary Data.

The information required by this Item is incorporated by reference from the 2005 Annual Report under the following captions:

[&]quot;Management's Annual Report on Internal Control Over Financial Reporting"

[&]quot;Report of Independent Registered Public Accounting Firm on Internal Control Over Financial Reporting"

- "Report of Independent Registered Public Accounting Firm"
- "Consolidated Balance Sheets"
- "Consolidated Statements of Earnings"
- "Consolidated Statements of Shareholders' Equity"
- "Consolidated Statements of Cash Flows"
- "Notes to Consolidated Financial Statements"

Item 9. Changes in and Disagreements with Accountants on Accounting and Financial Disclosure.

Not Applicable.

Item 9A. Controls and Procedures.

- (1) Evaluation of Disclosure Controls and Procedures. With the participation of management, our chief executive officer and chief financial officer, after evaluating the effectiveness of our disclosure controls and procedures (as defined in Exchange Act Rules 13a 15e and 15d 15e) as of the year ended December 31, 2005 (the "Evaluation Date"), have concluded that, as of such date, our disclosure controls and procedures were effective.
- (2) <u>Management's Annual Report on Internal Control Over Financial Reporting</u>. Management's Annual Report on Internal Control Over Financial Reporting is included in the 2005 Annual Report under the caption "Management's Annual Report on Internal Control Over Financial Reporting" and is incorporated herein by reference. Our accounting firm's attestation on that Report is also included in the 2005 Annual Report in the caption "Report of Independent Registered Public Accounting Firm on Internal Control Over Financial Reporting" and is incorporated herein by reference.
- (3) <u>Changes in Internal Controls</u>. During the fourth quarter ended December 31, 2005, there were no changes in our internal control over financial reporting that materially affected, or is reasonably likely to materially affect, our internal control over financial reporting.

Item 9B. Other Information.

Not applicable.

PART III

Item 10. Directors and Executive Officers of the Registrant.

Information relating to executive officers is included in this report in the last Section of Part I under the caption "Additional Item: Executive Officers of the Registrant." Information relating to directors and compliance with Section 16(a) of the Securities and Exchange Act of 1934 is

incorporated by reference from our definitive Proxy Statement for the year ended December 31, 2005 for the 2006 Annual Meeting of Shareholders, as filed with the Commission ("2006 Proxy Statement"), under the captions "Election of Directors," "Corporate Governance and Board Matters," and "Section 16(a) Beneficial Ownership Reporting Compliance." Information relating to our code of ethics is included in this report in Part I, Item 1 under the caption "Available Information".

Item 11. Executive Compensation.

Information relating to executive compensation is incorporated by reference from the 2006 Proxy Statement under the caption "Executive Compensation."

Item 12. Security Ownership of Certain Beneficial Owners and Management and Related Shareholder Matters.

Information relating to security ownership of certain beneficial owners and management is incorporated by reference from our 2006 Proxy Statement under the captions "Ownership of Common Stock" and "Securities Ownership of Management."

Information relating to securities authorized for issuance under equity compensation plans as of December 31, 2005, is as follows:

Number of shares to be issued upon exercise of outstanding options	Weighted average exercise price of outstanding options	Number of shares remaining available for future issuance under equity compensation plans [excluding shares reflected in column (a)]
(a)	(b)	
	(-)	(c)
1,384,879	\$19.08	932,348

none

Equity compensation plans approved by security holders Equity compensation plans not approved by security holders

Item 13. Certain Relationships and Related Transactions.

Information relating to certain relationships and related transactions is incorporated by reference from the 2006 Proxy Statement under the captions "Election of Directors" and "Related Party Transactions."

Item 14. Principal Accountant Fees and Services.

Information relating to the types of services rendered by our Independent Auditors and the fees paid for these services is incorporated by reference from our 2006 Proxy Statement under the caption "Independent Public Accountants."

PART IV

Item 15. Exhibits, Financial Statement Schedules.

(a) 1. Financial Statements. The following Management's Annual Report, Reports of Independent Registered Public Accounting Firm and Consolidated Financial Statements are incorporated by reference, under Item 8 of this report, from the 2005 Annual Report:

Management's Annual Report on Internal Control Over Financial Reporting

Report of Independent Registered Public Accounting Firm on Internal Control Over Financial Reporting

Report of Independent Registered Public Accounting Firm

Consolidated Balance Sheets as of December 31, 2005 and December 25, 2004

Consolidated Statements of Earnings for the Years Ended December 31, 2005, December 25, 2004 and December 27, 2003

Consolidated Statements of Shareholders' Equity for the Years Ended December 31, 2005, December 25, 2004 and December 27, 2003

Consolidated Statements of Cash Flows for the Years Ended December 31, 2005, December 25, 2004 and December 27, 2003

Notes to Consolidated Financial Statements

- 2. Financial Statement Schedules. All schedules required by this Form 10-K Report have been omitted because they were inapplicable, included in the Consolidated Financial Statements or Notes to Consolidated Financial Statements, or otherwise not required under instructions contained in Regulation S-X.
- 3. Exhibits. Reference is made to the Exhibit Index which is included in this Form 10-K Report.
- (b) Reference is made to the Exhibit Index which is included in this Form 10-K Report.
- (c) Not applicable.

SIGNATURES

Pursuant to the requirements of Section 13 or 15(d) of the Securities and Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

Dated: March 8, 2006

UNIVERSAL FOREST PRODUCTS, INC.

By: /s/ William G. Currie

William G. Currie, Vice Chairman of the Board and Chief Executive Officer

and

/s/ Michael R. Cole

Michael R. Cole, Chief Financial Officer and Treasurer

Pursuant to the requirements of the Securities Exchange Act of 1934, this report has been signed below on this 8th day of March, 2006, by the following persons on behalf of us and in the capacities indicated.

Each Director whose signature appears below hereby appoints Matthew J. Missad and Michael R. Cole, and each of them individually, as his attorney-infact to sign in his name and on his behalf as a Director, and to file with the Commission any and all amendments to this report on Form 10-K to the same extent and with the same effect as if done personally.

/s/ Peter F. Secchia	/s/ William G. Currie				
Peter F. Secchia, Director	William G. Currie, Director				
/s/ Dan M. Dutton	/s/ John M. Engler				
Dan M. Dutton, Director	John M. Engler, Director				
/s/ John W. Garside	/s/ Gary F. Goode				
John W. Garside, Director	Gary F. Goode, Director				
/s/ Mark A. Murray	/s/ Louis A. Smith				
Mark A. Murray, Director	Louis A. Smith, Director				
	17				
	• '				

EXHIBIT INDEX

- 3 Articles of Incorporation and Bylaws.
 - (a) Registrant's Articles of Incorporation were filed as Exhibit 3(a) to a Registration Statement on Form S-1 (No. 33-69474) and the same is incorporated herein by reference.
 - (b) Registrant's Bylaws were filed as Exhibit 3(b) to a Registration Statement on Form S-1 (No. 33-69474) and the same is incorporated herein by reference.
- 4 Instruments Defining the Rights of Security Holders.
 - (a) Specimen form of Stock Certificate for Common Stock was filed as Exhibit 4(a) to a Registration Statement on Form S-1 (No. 33-69474) and the same is incorporated herein by reference.
 - (b)(3) Series A, Senior Unsecured Note Agreement dated May 5, 1994, was filed as Exhibit 4(b)(3) to a Form 10-Q Quarterly Report for the quarter period ended March 26, 1994, and the same is incorporated herein by reference.
 - (b)(4) First Amendment to Note Agreement dated November 13, 1998, relating to Series A, Senior Unsecured Note Agreement dated May 5, 1994, was filed as Exhibit 4(b)(4) to a Form 10-K Annual Report for the fiscal year ended December 26, 1998.
- 10 Material Contracts.
 - (a) Form of Conditional Share Grant Agreement utilized under the Company's Long Term Stock Incentive Plan, was filed as Exhibit 10(a) to a Form 10-Q Quarterly Report for the quarter ended September 25, 2004.
 - *(a)(3) Consulting Agreement with Peter F. Secchia, dated December 31, 2002, and Assignment dated January 1, 2003 was filed as Exhibit 10(a) (3) to a Form 10-K, Annual Report for the year ended December 28, 2002 and the same is incorporated herein by reference.
 - *(a)(4) Nondisclosure and Non-Compete Agreement with Peter F. Secchia, dated December 31, 2002 was filed as Exhibit 10(a)(4) to a Form 10-K, Annual Report for the year ended December 28, 2002 and the same is incorporated herein by reference.

- *(a)(5) Conditional Share Grant Agreement with William G. Currie dated April 17, 2002 was filed as Exhibit 10(a)(5) to a Form 10-K, Annual Report for the year ended December 28, 2002 and the same is incorporated herein by reference.
- (a)(6) Form of Conditional Share Grant Agreement utilized under the Company's Long Term Stock Incentive Plan, was filed as Exhibit 10(a) to a Form 10-Q Quarterly Report for the quarter ended September 25, 2004.
- (b) Form of Indemnity Agreement entered into between the Registrant and each of its directors was filed as Exhibit 10(b) to a Registration Statement on Form S-1 (No. 33-69474) and the same is incorporated herein by reference.
- *(e)(1) Form of Executive Stock Option Agreement was filed as Exhibit 10(e)(1) to a Registration Statement on Form S-1 (No. 33-69474) and the same is incorporated herein by reference.
- *(e)(2) Form of Officers' Stock Option Agreement was filed as Exhibit 10(e)(2) to a Registration Statement on Form S-1 (No. 33-69474) and the same is incorporated herein by reference.
- *(f) Salaried Employee Bonus Plan was filed as Exhibit 10(f) to a Registration Statement on Form S-1 (No. 33-69474) and the same is incorporated herein by reference.
- (i)(2) Series 2002-A, Revolving Credit Agreement dated November 25, 2002 was filed as Exhibit 10(i)(2) to a Form 10-K Annual Report for the year ended December 28, 2002.
- (i)(3) First Amendment dated September 18, 2003 relating to Series 2002-A, Revolving Credit Agreement dated November 25, 2002 was filed as Exhibit 10(i)(3) to a Form 10-Q Quarterly Report for the quarter ended September 27, 2003.
- (i)(4) Series 2004-A, Credit Agreement dated December 20, 2004 was filed as Exhibit 10(i) to a Form 8-K Current Report dated December 21, 2004.
- (j)(1) Series 1998-A, Senior Note Agreement dated December 21, 1998 was filed as Exhibit 10(j)(1) to a Form 10-K Annual Report for the year ended December 26, 1998, and the same is incorporated herein by reference.
- (j)(2) Series 2002-A, Senior Note Agreement dated December 18, 2002 was filed as Exhibit 10(j)(2) to a Form 10-K Annual Report for the year ended December 28, 2002.

- (k)(1) Program for Accounts Receivable Transfer ("PARTS") Agreement dated September 22, 2003 was filed as Exhibit 10(k)(1) to a Form 10-Q Quarterly Report for the quarter ended September 27, 2003.
- (k)(2) Deposit Account Control Agreement dated September 22, 2003, completed pursuant to the PARTS Agreement, was filed as Exhibit 10(k) (2) to a Form 10-Q, Quarterly Report for the quarter ended September 27, 2003.
- (k)(3) Program for Accounts Receivable Transfer ("PARTS") Agreement dated November 12, 2004 was filed as Exhibit 10(k) to a Form 8-K Current Report dated November 15, 2004.
- 13 Selected portions of the Company's Annual Report to Shareholders for the fiscal year ended December 31, 2005.
- 14 Code of Ethics for Senior Financial Officers
 - (a) Code of Ethics for Chief Financial Officer was filed as Exhibit 14(a) to a Form 10-K, Annual Report for the year ended December 25, 2004 and the same is incorporated herein by reference.
 - (b) Code of Ethics for Vice President of Accounting and Administration was filed as Exhibit 14(a) to a Form 10-K, Annual Report for the year ended December 25, 2004 and the same is incorporated herein by reference.
 - (c) Code of Ethics for Vice President of Accounting.
- 21 Subsidiaries of the Registrant.
- 23 Consent of Ernst & Young LLP.
- 31 Certifications.
 - (a) Certificate of the Chief Executive Officer of Universal Forest Products, Inc., pursuant to Section 302 of the Sarbanes-Oxley Act of 2002 (18 U.S.C. 1350).
 - (b) Certificate of the Chief Financial Officer of Universal Forest Products, Inc., pursuant to Section 302 of the Sarbanes-Oxley Act of 2002 (18 U.S.C. 1350).
- 32 Certifications.

- (a) Certificate of the Chief Executive Officer of Universal Forest Products, Inc., pursuant to Section 906 of the Sarbanes-Oxley Act of 2002 (18 U.S.C. 1350).
- (b) Certificate of the Chief Financial Officer of Universal Forest Products, Inc., pursuant to Section 906 of the Sarbanes-Oxley Act of 2002 (18 U.S.C. 1350).

^{*} Indicates a compensatory arrangement.

Universal Forest Products, Inc. Financial Information

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Selected Financial Data

(In thousands, except per share and statistics data)

	 2005	2004	2003	2002	2001
Consolidated Statement of Earnings Data					
Net sales	\$ 2,691,522	\$ 2,453,281	\$ 1,898,830	\$ 1,639,899	\$ 1,530,353
Gross profit	359,256	296,253	257,986	230,410	211,479
Earnings before income taxes, minority interest					
and equity in earnings of investee	110,772	83,059	65,792	62,115	54,300
Net earnings(2)	67,373	48,603	40,119	36,637	33,142
Diluted earnings per share(2)	\$ 3.53	\$ 2.59	\$ 2.18	\$ 1.97	\$ 1.63
Dividends per share	\$ 0.105	\$ 0.100	\$ 0.095	\$ 0.090	\$ 0.085
Weighted average shares outstanding with					
common stock equivalents	19,106	18,771	18,379	18,619	20,377
Consolidated Balance Sheet Data					
Working capital(3)	\$ 298,027	\$ 222,618	\$ 190,400	\$ 185,256	\$ 124,071
Total assets	876,920	762,360	686,931	638,874	551,209
Total debt and capital lease obligations(1)	209,497	207,142	213,186	243,572	212,187
Shareholders' equity	431,852	356,769	305,104	264,804	232,416
Statistics					
Gross profit as a percentage of net sales	13.3%	12.1%	13.6%	14.1%	13.8%
Net earnings as a percentage of net sales(2)	2.5%	2.0%	2.1%	2.2%	2.2%
Return on beginning equity ⁽⁴⁾	18.9%	15.9%	15.2%	13.6%	14.0%
Current ratio	2.46	2.21	2.33	2.64	2.12
Debt to equity ratio(1)	0.49	0.58	0.70	0.92	0.91
Book value per common share(5)	\$ 23.47	\$ 19.82	\$ 17.13	\$ 14.93	\$ 13.07

- (1) Includes \$36 million classified as temporary shareholders' equity in 2001 associated with a share redemption we completed in January 2002.
- (2) In 2002, we adopted SFAS 142 and as a result we no longer recognize amortization expense associated with goodwill.
- (3) Current assets less current liabilities.
- (4) Net earnings divided by beginning shareholders' equity (including temporary shareholders' equity).
- (5) Shareholders' equity divided by common stock outstanding.

We advise you to read the issues discussed in Management's Discussion and Analysis of Financial Condition and Results of Operations in conjunction with our Consolidated Financial Statements and the Notes to the Consolidated Financial Statements included in this Annual Report for the year ended December 31, 2005. We also encourage you to read our Annual Report on Form 10-K, filed with the United States Securities and Exchange Commission. That report includes "Risk Factors" that you should consider in connection with any decision to buy or sell our securities. We are pleased to present this overview of 2005.

Overview

We are pleased to report strong results for 2005, which was highlighted by:

- Our sales growth in the site-built construction, industrial, and manufactured housing markets as we increased our market share in each.
- Our unit sales to the do-it-yourself/retail ("DIY/retail") market declined due to our sales strategy with our largest customer and efforts to diversify our customer base.
- Hurricanes Katrina and Rita provided us with sales opportunities to the manufactured housing and DIY/retail markets in the fourth quarter.
- · Improved cash flows from operating activities due to a combination of strong earnings growth and effective working capital management.
- A decrease in our leverage ratio (interest-bearing debt divided by the sum of interest-bearing debt and shareholders' equity) to 32.6% at the end of December from 36.7% last year as a result of strong earnings and cash flow.
- The 38.6% increase in net earnings we achieved surpassed our 8% increase in unit sales. Our enhanced profitability was primarily due to:
 - Improved results from certain under-performing operations, including the down-sizing of one of our western framing operations.
 - Improved profitability on sales of engineered wood components.
 - Increased sales of higher margin products, such as engineered wood components used in site-built and modular housing and industrial packaging. Our sales of higher margin value-added products increased to 52.7% of total sales in 2005 compared to 50.7% last year.
 - Walking away from certain business with our largest customer that did not meet profitability expectations.
 - · Cost efficiencies we achieved through our company-wide innovation program and organic sales growth.

We also made the following accomplishments as our people remain focused on executing our strategy:

- We acquired the assets and assumed certain liabilities of Maine Ornamental Woodworkers, Inc. in June 2005, which imports and distributes ornamental post
 caps used on fences and decks.
- In June 2005, we acquired an additional 25% membership interest in Shawnlee Construction, LLC ("Shawnlee"), a company in which we already owned a 50% membership interest, and agreed to purchase the remaining 25% over the next five years. In addition, Shawnlee agreed to purchase the assets and assume certain liabilities of Shepardville Construction, Inc. and AW Construction, LLC for \$2 million.
- We acquired the assets and assumed certain liabilities of DecKorators, Inc. in November 2005, which imports and distributes decorative balusters used on decks and porches.

In summary, we remain optimistic about the future of our business, markets, and strategies, and our employees remain focused on adding value for our customers, executing our strategies, and meeting our goals.

Historical Lumber Prices

The following table presents the Random Lengths framing lumber composite price for the years ended December 31, 2005, December 25, 2004, and December 27, 2003.

			Random Length Average S	s Composite	
	<u> </u>	2005		2004	2003
anuary	\$	381	\$	341	\$ 278
ebruary		420		376	295
March		422		382	277
April		407		431	283
May		386		456	278
une		405		423	303
uly		381		426	302
August		360		473	336
September		395		441	375
October		373		378	325
November		359		355	338
December		365		376	327
Annual average	\$	388	\$	405	\$ 310
Annual percentage change		(4.2%	6)	30.6%	4.0%

In addition, a Southern Yellow Pine ("SYP") composite price, which we prepare and use, is presented below. Sales of products produced using this species may comprise up to 50% of our sales volume.

	Random Lengths SYP Average \$/MBF			
	2005		2004	2003
\$	446	\$	410	\$ 387
	489		436	394
	501		487	392
	511		532	410
	500		535	385
	538		498	384
	536		479	374
	503		503	398
	501		473	437
	463		429	390
	436		394	410
	462		408	401
\$	491	\$	465	\$ 397
	5.6%		17.1%	(0.5%)

Impact of the Lumber Market on Our Operating Profits

We experience significant fluctuations in the cost of commodity lumber products from primary producers ("Lumber Market"). We generally price our products to pass lumber costs through to our customers so our profitability is based on the value-added

manufacturing, distribution, engineering, and other services we provide. As a result, our sales levels (and working capital requirements) are impacted by the lumber costs of our products. Lumber costs generally comprise up to 80% of our cost of goods sold.

Our gross margins are impacted by both (1) the relative *level* of the Lumber Market (i.e. whether prices are higher or lower from comparative periods), and (2) the *trend* in the market price of lumber (i.e. whether the price of lumber is increasing or decreasing within a period or from period to period). Moreover, as explained below, our products are priced differently. Some of our products have fixed selling prices, while the selling prices of other products are indexed to the reported Lumber Market with a fixed dollar adder to cover conversion costs and profits. Consequently, the *level* and *trend* of the Lumber Market impact our products differently.

Below is a general description of the primary ways in which our products are priced.

- <u>Products with fixed selling prices</u>. These products include value-added products such as decking and fencing sold to DIY/retail customers, as well as trusses, wall panels, and other components sold to the site-built construction market, and most industrial packaging products. Prices for these products are generally fixed at the time of the sales quotation for a specified period of time or are based upon a specific quantity. In order to maintain margins and reduce any exposure to adverse *trends* in the price of component lumber products, we attempt to lock in costs for these sales commitments with our suppliers. Also, the time period and quantity limitations generally allow us to re-price our products for changes in lumber costs from our suppliers.
- <u>Products with selling prices indexed to the reported Lumber Market with a fixed dollar "adder" to cover conversion costs and profits.</u> These products primarily include treated lumber, remanufactured lumber, and trusses sold to the manufactured housing industry. For these products, we estimate the customers' needs and carry anticipated levels of inventory. Because lumber costs are incurred in advance of final sale prices, subsequent increases or decreases in the market price of lumber impact our gross margins. For these products, our margins are exposed to changes in the *trend* of lumber prices.

Changes in the *trend* of lumber prices have their greatest impact on the following products:

- <u>Products with significant inventory levels and low turnover rates, whose selling prices are indexed to the Lumber Market</u>. In other words, the longer the period of time these products remain in inventory, the greater the exposure to changes in the price of lumber. This would include treated lumber, which comprises almost 18% of our total sales. This exposure is less significant with remanufactured lumber, trusses sold to the manufactured housing market, and other similar products, due to the higher rate of inventory turnover. We attempt to mitigate the risk associated with treated lumber through vendor consignment inventory programs.
- <u>Products with fixed selling prices sold under long-term supply arrangements, particularly those involving multi-family construction projects</u>. We attempt to mitigate this risk through our purchasing practices by locking in costs.

In addition to the impact of Lumber Market *trends* on gross margins, changes in the *level* of the market cause fluctuations in gross margins when comparing operating results from period to period. This is explained in the following example, which assumes the price of lumber has increased from period one to period two, with no changes in the *trend* within each period.

	 Period 1	Period 2		
Lumber cost	\$ 300	\$	400	
Conversion cost	50		50	
= Product cost	350		450	
Adder	 50		50	
= Sell price	\$ 400	\$	500	
Gross margin	12.5%		10.0%	

As is apparent from the preceding example, the *level* of lumber prices does not impact our overall profits but does impact our margins. Gross margins are negatively impacted during periods of high lumber prices; conversely, we experience margin improvement when lumber prices are relatively low.

Business Combinations and Asset Purchases

All of the transactions mentioned below are considered business combinations, except for the purchase of the treating plants from Quality Wood Treating Co., Inc. ("Quality") on August 26, 2003. See Note B to the Consolidated Financial Statements for further details. Each business combination has been accounted for using the purchase method.

Company Name	Acquisition Date	Business Description
DecKorators, Inc. ("DecKorators")	November 14, 2005	Provides decorative balusters and accessories for residential decks and porches to independent dealers and certain "big box" home improvement retailers. The company has locations in Crestwood and St. Louis, MO.
Shawnlee Construction, LLC ("Shawnlee")	June 27, 2005 and April 2, 2004	Provides framing services for multi-family construction in the Northeast. Located in Plainville, MA. Purchased 50% interest on April 2, 2004, and an additional 25% interest on June 27, 2005.
Shepardville Construction, Inc. and AW Construction, LLC ("Shepardville and AW")	June 27, 2005	Installs interior products such as base boards, crown moldings, window sills and casings, doors, and cabinets for commercial and multi-family construction projects. Located in Warwick, RI and Wolcott, CT.
Maine Ornamental Woodworkers, Inc. ("Maine Ornamental")	June 2, 2005	Provides decorative post caps for fencing and decking applications to two-step distributors and certain "big box" home improvement retailers. The company has locations in Winthrop and Eliot, ME and Bainbridge Island, WA.
Slaughter Industries ("Slaughter")	March 15, 2004	Distributes lumber products and manufactures engineered wood components for site-built construction. Located in Dallas, TX.
Midwest Building Systems, Inc. ("Midwest")	January 30, 2004	One facility in Indianapolis, IN which manufactures engineered wood components for site-built construction.
D&L Framing, LLC ("D&L")	August 28, 2003	Framing operation for multi-family construction located in Las Vegas, NV.
Norpac Construction, L. L. C. ("Norpac")	June 4, 2003	Concrete framer for multi-family construction located in Las Vegas, NV.
Quality Wood Treating Co., Inc. ("Quality")	November 4, 2002 August 26, 2003	One facility in Prairie du Chien, WI which produced EverX®composite decking, currently branded as Lattitudes®. We also entered into an exclusive treating services agreement with Quality. On August 26, 2003, we canceled the treating services agreement and purchased two treating facilities in Lansing, MI and Janesville, WI and one of our subsidiaries agreed to lease the real estate of a third treating facility in White Bear Lake, MN.

Results of Operations

The following table presents, for the periods indicated, the components of our Consolidated Statements of Earnings as a percentage of net sales.

	Years Ended				
	December 31, 2005	December 25, 2004	December 27, 2003		
Net sales	100.0%	100.0%	100.0%		
Cost of goods sold	86.7	87.9	86.4		
Gross profit	13.3	12.1	13.6		
Selling, general and administrative expenses	8.8	8.2	9.4		
Gain on insurance settlement		(0.0)			
Earnings from operations	4.5	3.9	4.2		
Interest, net	(0.5)	(0.6)	(0.7)		
Net gain on sale of real estate and interest in subsidiary	0.1	0.1	0.0		
Earnings before income taxes and minority interest	4.1	3.4	3.5		
Income taxes	1.5	1.3	1.3		
Earnings before minority interest	2.6	2.1	2.2		
Minority interest	(0.1)	(0.1)	(0.1)		
Net earnings	2.5%	2.0%	2.1%		

NET SALES

We engineer, manufacture, treat, distribute and install lumber, composite wood, plastic, and other building products for the DIY/retail, site-built construction, manufactured housing, and industrial markets. Our strategic sales objectives include:

- Diversifying our end market sales mix by increasing sales of specialty wood packaging to industrial users and engineered wood components and framing services to the site-built construction market. Engineered wood components include roof trusses, wall panels, and floor systems.
- Increasing sales of "value-added" products and framing services. Value-added product sales consist of fencing, decking, lattice, and other specialty products sold to the DIY/retail market, specialty wood packaging, engineered wood components used in site-built construction, and "wood alternative" products. Wood alternative products consist primarily of composite wood and plastics. Although we consider the treatment of dimensional lumber with certain chemical preservatives a value-added process, treated lumber is not presently included in the value-added sales totals.
- Maximizing unit sales growth while achieving return on investment goals.

The following table presents, for the periods indicated, our net sales (in thousands) and change in net sales by market classification.

		Years Ended						
Market Classification	D	ecember 31, 2005	% December 25, Change 2004		% Change	I	December 27, 2003	
DIY/retail	\$	1,001,620	1.3	\$	988,463	9.8	\$	900,150
Site-Built Construction		744,113	17.9		631,136	56.5		403,201
Manufactured Housing		431,382	13.6		379,572	34.5		282,139
Industrial		514,407	13.3		454,110	44.9		313,340
Total	\$	2,691,522	9.7	\$	2,453,281	29.2	\$	1,898,830

Note: During 2005, we reviewed our customer lists and made certain reclassifications. Historical information has been restated to reflect these reclassifications.

The following table presents estimates, for the periods indicated, of our percentage change in net sales which were attributable to changes in overall selling prices versus changes in units shipped.

		% Change				
	in Sales	in Selling Prices	in Units			
2005 versus 2004	+10%	+2%	+8%			
2004 versus 2003	+29%	+18%	+11%			
2003 versus 2002	+16%	+3%	+13%			

We estimate that our 2005 unit sales increased by 8% compared to 2004, while overall selling prices increased by 2%. We estimate that our unit sales increased by 1% as a result of business combinations and new plants, while our unit sales out of existing facilities increased by 7% in 2005. Overall selling prices increased as a result of the Lumber Market for Southern Yellow Pine.

We estimate that our 2004 unit sales increased by 11%, while overall selling prices increased by 18%. Overall selling prices primarily increased as a result of the Lumber Market and higher preservative prices (ACQ) because our pricing practices are designed to pass these costs along to our customers. We estimate that our unit sales increased by 6% as a result of business combinations and new plants, while our unit sales out of existing facilities increased by 7% in 2004. Plant closures and the sale of our interest in Nascor Incorporated caused our unit sales to decrease by 2% in 2004.

Changes in our sales by market are discussed below.

DIY/ RETAIL:

Net sales to the DIY/retail market increased 1% in 2005 compared to 2004, due to the higher Lumber Market for SYP. Our unit sales declined 3% comparing the two periods, due, in part, to our strategy to walk away from certain business that did not meet profitability expectations and to better balance our business by growing our other markets faster than the DIY/retail market. This unit sales decline was offset slightly by our acquisition of Maine Ornamental.

Net sales to the DIY/retail market increased 10% in 2004 compared to 2003, primarily due to the higher Lumber Market and preservative prices. Our unit sales declined 7% comparing the two periods, which we believe was due to a decline in demand as a result of higher product costs for consumers. An increase in consumer costs can be traced primarily to higher lumber and preservative prices, combined with higher gross margin requirements of some of our customers.

SITE-BUILT CONSTRUCTION:

Net sales to the site-built construction market increased 18% in 2005 compared to 2004, primarily due to an estimated 17% increase in unit sales. Unit sales increased as a result of acquisitions and new plants combined with 13% organic growth out of several existing plants, particularly those in our Carolina, Southern California and Texas regions. Organic growth was primarily due to strong housing and multi-family construction activities and greater market penetration by offering turn-key framing and lumber packages, in addition to engineered wood components in some regions.

Net sales to the site-built construction market increased 57% in 2004 compared to 2003, despite the sale of our interest in Nascor Incorporated. This increase primarily resulted from acquisitions (see "Business Combinations and Asset Purchases") and new plants opened since 2003 and unit sales growth out of existing plants totaling approximately 26%. Factors contributing to increased unit sales out of existing plants include strong housing and multi-family construction activities, particularly in southern California and Las Vegas, and greater market penetration by offering turn-key framing and lumber packages, in addition to engineered wood components, in some regions. In addition, we estimate the Lumber Market caused our selling prices to increase 13% in 2004.

MANUFACTURED HOUSING:

Net sales to the manufactured housing market increased 14% in 2005 compared to 2004, due to organic sales growth. An increase in units shipped primarily resulted from achieving increased market share with modular home producers and an increase in manufactured housing production in the fourth quarter due to hurricanes Katrina and Rita. Industry production for HUD code homes increased 12% in 2005 and 43% in the fourth quarter of 2005.

Net sales to the manufactured housing market increased 35% in 2004 compared to 2003. This increase resulted primarily from an estimated 24% increase in selling prices combined with an 11% increase in units shipped. Our increase in selling prices was primarily due to the higher Lumber Market and a change in sales mix toward more complex trusses that require greater engineering and manufacturing costs. Although industry production for HUD code homes remained flat for 2004, we continued to increase our shipments to modular home producers.

INDUSTRIAL:

Net sales to industrial customers increased 13% in 2005 compared to 2004, due to an estimated 14% increase in units shipped. Units shipped increased as a result of organic growth out of several existing plants, particularly those in our Southeast, West Central, and Southwest regions. We've added almost 1,000 new accounts since December 2004 and we have been successful at significantly increasing our sales with existing accounts. We believe our unit sales and market share continue to grow significantly due to our dedicated local sales teams and national sales support efforts, combined with our competitive advantages in manufacturing, purchasing, and material utilization.

Net sales to industrial customers increased 45% in 2004 compared to 2003. This increase resulted from a combination of unit sales increases out of several existing facilities totaling approximately 25%, combined with higher selling prices due to the Lumber Market.

VALUE-ADDED AND COMMODITY-BASED SALES:

The following table presents, for the periods indicated, our percentage of value-added and commodity-based sales to total sales.

	Value-Ado	ded Commodity-Ba	sed
2005		52.7%	47.3%
2004		50.7%	49.3%
2003		51.1%	48.9%

Value-added sales increased 14% in 2005 compared to 2004, primarily due to increased sales of engineered wood components and industrial packaging products. Commodity-based sales increased 5% primarily due to increased sales of lumber packages to site-built construction customers.

Value-added sales increased 28% in 2004 compared to 2003, primarily due to increased sales of engineered wood components, turn-key framing, industrial packaging products and other specialty products supplied to the DIY/retail market. Commodity-based sales increased 30% primarily due to the higher Lumber Market, higher preservative prices and an increase in unit sales. Therefore, our decline in value-added sales as a percentage of total sales was primarily due to the significant impact of the Lumber Market on selling prices of commodity-based products.

COST OF GOODS SOLD AND GROSS PROFIT

Gross profit as a percentage of net sales increased in 2005 compared to 2004 and our gross profit dollars increased by almost 21% in 2005, while our units shipped increased by 8%. Our improved profitability was primarily due to a combination of:

- Improved results from certain under-performing operations, including the down-sizing of one of our western framing operations.
- Improved profitability on sales of engineered wood components.
- Increased sales of higher margin products, such as engineered wood components used in site-built and modular housing and industrial packaging. Our sales of higher margin value-added products increased to 52.7% of total sales in 2005 from 50.7% last year.
- · Walking away from certain business with our largest customer that did not meet profitability expectations.
- · Cost efficiencies we achieved through our company-wide innovation program and organic sales growth.

Gross profit as a percentage of net sales decreased in 2004 compared to 2003. Generally, a higher Lumber Market results in a decrease in our gross margin because we attempt to price our products to earn a fixed profit per unit. (See "Impact of the Lumber Market on our Operating Results.") Therefore, a more meaningful analysis of profitability is a comparison of our change in gross profit dollars compared to our change in units shipped. Our gross profit dollars increased by almost 15% in 2004, while units shipped increased by 11%. Our improved profitability was primarily due to the effect of rising lumber prices in the second and third quarters on products we inventory and whose selling prices are tied to the Lumber Market and improved profitability on sales to the industrial market. In addition, many of our treating facilities began converting to a new preservative in the third quarter of 2003 and experienced inefficiencies in that year. These positive effects more than offset the operating inefficiencies we experienced from the fire at our plant in Thorndale, Ontario and poor results from one of our multi-family framing subsidiaries in the western United States.

SELLING, GENERAL, AND ADMINISTRATIVE EXPENSES

Selling, general, and administrative expenses ("SG&A") as a percentage of net sales increased to 8.8% in 2005 compared to 8.2% in 2004. SG&A expenses increased 17.0% in 2005, which compares unfavorably with our 8% increase in unit sales. This increase was primarily due to increased headcount to support our site-built and industrial businesses, greater health care costs, certain taxes, amortization of intangible assets associated with recent acquisitions, and incentive compensation tied to operating profits and return on investment.

Selling, general, and administrative expenses as a percentage of net sales decreased to 8.2% in 2004 compared to 9.4% in 2003, primarily due to the impact of the Lumber Market on our selling prices. SG&A expenses increased 13.2% in 2004, which compares unfavorably with our 11% increase in unit sales. This increase was primarily due to an increase in bad debt expense, greater incentive compensation resulting from growth in operating profits and a higher return on investment, greater health care costs, and new compliance costs associated with certain regulatory changes. The dollar increase in SG&A was also impacted by business combinations and an increase in personnel to support growth in our business.

GAIN ON INSURANCE SETTLEMENT

In April 2004, our plant in Thorndale, Ontario was destroyed by a fire. In accordance with Financial Interpretation No. ("FIN") 30, *Accounting for Involuntary Conversions of Non-Monetary Assets to Monetary Assets*, we have written off the net book value of the destroyed inventory and property totaling \$3.6 million. The insured value of the property exceeded its net book value by approximately \$1.4 million, which was recorded as a gain on insurance settlement. As of December 25, 2004, we collected \$2.0 million of insurance proceeds and the remaining insurance receivable totaled approximately \$3.0 million and was recorded in other current assets. This receivable was collected in 2005.

INTEREST, NET

Net interest costs were slightly lower in 2005 compared to 2004 due to increased investment income on investments held by our wholly-owned insurance captive. Interest expense increased slightly as a decline in our average debt level was offset by higher borrowing rates on our variable rate debt.

Net interest costs were slightly higher in 2004 compared to 2003. The increase was due to a slight increase in our average debt balance and an increase in interest rates on our variable rate debt in 2004.

NET GAIN ON SALE OF REAL ESTATE AND INTEREST IN SUBSIDIARY

On January 3, 2005, we sold real estate located in Stockton, CA for \$2.3 million and recorded a pre-tax gain totaling approximately \$1.2 million.

We entered into the following transactions in 2004:

- In January 2004, we sold our 60% ownership in Nascor Incorporated, a Calgary, Alberta-based manufacturer of engineered wood components and licensor of I-joist manufacturing technology. The total sales price we collected was \$4.7 million and we recorded a pre-tax accounting loss of approximately \$193,000.
- In March 2004, we sold a plant in Bend, OR and recognized a pre-tax gain of approximately \$562,000 on the sale in the first quarter and an additional \$207,000 in the second quarter as we collected the note receivable issued to us on the sale.
- In June 2004, we sold a plant in Modesto, CA and recognized a pre-tax gain of approximately \$368,000.
- In December 2004, we sold real estate in Elkhart, IN and Thornton, CA and recognized a net pre-tax gain of \$426,000.

INCOME TAXES

Effective tax rates differ from statutory federal income tax rates, primarily due to provisions for state and local income taxes and permanent tax differences. Our effective tax rate decreased to 37.1% in 2005 compared 37.9% in 2004 as a result of the new manufacturing deduction allowed in 2005 under the Jobs Creation Act and income taxes accrued on the sale of Nascor Incorporated in 2004.

Our effective tax rate increased to 37.9% in 2004 compared 37.0% in 2003 primarily due to income taxes totaling approximately \$0.3 million associated with the sale of our interest in Nascor and an increase in state income taxes as a result of certain tax credits received in 2003.

OFF-BALANCE SHEET TRANSACTIONS AND CONTRACTUAL OBLIGATIONS

We have no significant off-balance sheet transactions other than operating leases. The following table summarizes our contractual obligations as of December 31, 2005 (in thousands).

		Payments Due by Period							
Contractual Obligation	Le	ess than Year		1-3 Years	3-5 Years		After 5 Years		Total
Long-term debt	\$	458	\$	81,199	\$ 69,017	\$	58,823	\$	209,497
Estimated interest on long-term debt		11,912		23,825	9,580		12,859		58,176
Operating leases		13,198		17,754	7,785		702		39,439
Capital project purchase obligations		2,856							2,856
Total	\$	28,424	\$	122,778	\$ 86,382	\$	72,384	\$	309,968

As of December 31, 2005, we also had \$38.1 million in outstanding letters of credit issued during the normal course of business, as required by some vendor contracts.

Liquidity and Capital Resources

The table below presents, for the periods indicated, a summary of our cash flow statement (in thousands):

	2005	2004	2003
Cash from operating activities	\$ 74,132	\$ 50,234	\$ 70,375
Cash from investing activities	(55,409)	(37,256)	(33,999)
Cash from financing activities	2,218	(5,134)	(36,480)
Net change in cash and cash equivalents	20,941	7,844	(104)
Cash and cash equivalents, beginning of year	25,274	17,430	17,534
Cash and cash equivalents, end of year	\$ 46,215	\$ 25,274	\$ 17,430

In general, we financed our growth in the past through a combination of operating cash flows, our revolving credit facility, industrial development bonds (when circumstances permit), and issuances of long-term notes payable at times when interest rates are favorable. We have not issued equity to finance growth except in the case of a large acquisition. We manage our capital structure by attempting to maintain a targeted ratio of debt to equity and debt to operating cash flow. We believe this is one of many important factors to maintaining a strong credit profile, which in turn helps ensure timely access to capital when needed.

Seasonality has a significant impact on our working capital from March to August which generally results in negative or modest cash flows from operations in our first and second quarters. Conversely, we experience a substantial decrease in working capital from September to February which results in significant cash flow from operations in our third and fourth quarters.

Due to the seasonality of our business and the effects of the Lumber Market, we believe our cash cycle (days sales outstanding, including the effect of our sale of receivables program, plus days supply of inventory less days payables outstanding) is a good indicator of our working capital management. Our cash cycle was 44 days in 2005 and 2004 as an increase in ours days supply of inventory was offset by a faster receivables cycle.

Cash flows from operating activities increased by approximately \$24 million in 2005 compared to 2004 in spite of strong fourth quarter sales growth (which generally increases working capital requirements) and not having a sale of receivables program in place at the end of 2005. At the end of 2004, we had approximately \$18 million of receivables sold and outstanding. Our operating cash flow increase was primarily accomplished through improved profitability and better working capital management in the fourth quarter of 2005 compared to 2004. Specifically, we reduced our receivables cycle by almost 4 days and reduced our days supply of inventory by nearly 3 days.

Cash used for investing activities increased by approximately \$18 million in 2005 compared to 2004 primarily due to an increase in amounts spent on acquisitions in 2005 and proceeds received from the sale of our 60% interest in Nascor Incorporated in 2004. In 2005 we entered into the following significant transactions:

- Acquired the assets and assumed certain liabilities of Maine Ornamental in June 2005 for \$8.4 million;
- Acquired an additional 25% interest in Shawnlee in June 2005 for \$3.5 million; additionally, Shawnlee acquired the assets and assumed certain liabilities of Shepardville and AW in June 2005 for \$2.0 million;
- Acquired the assets and assumed certain liabilities of DecKorators in November 2005 for \$7.7 million (\$0.7 million of this amount was paid in January 2006);
- Sold our plant in Stockton, CA for \$2.3 million and completed a new facility in Thornton, CA to which this operation was moved; and
- Collected the remaining portion of our insurance receivable totaling \$3.0 million associated with the fire in 2004 at our Thorndale, ON plant.

Capital expenditures were \$40 million in 2005 compared to almost \$41 million in 2004. Significant investments made in 2005 include amounts spent for the rebuilding of our plant in Thorndale, ON; expansionary projects in Thornton, CA; Berlin, NJ; Prairie du Chien, WI; and Woodburn, OR and the renovation of our corporate headquarters in Grand Rapids, MI in 2005.

On December 31, 2005, we had \$53.4 million outstanding on our \$250 million revolving credit facility. The revolving credit facility supports letters of credit totaling approximately \$35.7 million on December 31, 2005. Financial covenants on the unsecured revolving credit facility and unsecured notes include a minimum net worth requirement, minimum interest coverage tests, and a maximum leverage ratio. The agreements also restrict the amount of additional indebtedness we may incur and the amount of assets which may be sold. We were within all of our lending requirements on December 31, 2005.

Environmental Considerations and Regulations

See Note M to the Consolidated Financial Statements.

Critical Accounting Policies

In preparing our consolidated financial statements, we follow accounting principles generally accepted in the United States. These principles require us to make certain estimates and apply judgments that affect our financial position and results of operations. We continually review our accounting policies and financial information disclosures. Following is a summary of our more significant accounting policies that require the use of estimates and judgments in preparing the financial statements.

ACCOUNTS RECEIVABLE ALLOWANCES

We record provisions against gross revenues for estimated returns and cash discounts in the period when the related revenue is recorded. These estimates are based on factors that include, but are not limited to, historical discounts taken, analysis of credit memorandum activity, and customer demand. We also evaluate the allowance for uncollectible accounts receivable and discounts based on historical collection experience and specific identification of other potential problems, including the economic climate. Actual collections can differ, requiring adjustments to the allowances.

SELF-INSURANCE RESERVES

We are primarily self-insured for general liability, automobile, workers' compensation, and certain employee health benefits. We are fully self-insured for environmental liabilities. The general liability, automobile, workers' compensation, and environmental liabilities are managed through a wholly-owned insurance captive; the related assets and liabilities are included in the consolidated financial statements as of December 31, 2005. Our accounting policies with respect to the reserves are as follows:

- General liability, automobile, property and workers' compensation reserves are accrued based on third party actuarial valuations of the expected future liabilities
- Health benefits are self-insured by us up to our pre-determined stop loss limits. These reserves, including incurred but not reported claims, are based on internal computations. These computations consider our historical claims experience, independent statistics, and trends.
- The environmental reserve is based on known remediation activities at certain wood preservation facilities and the potential for undetected environmental matters at other sites. The reserve for known activities is based on expected future costs and is computed by in-house experts responsible for managing our monitoring and remediation activities. (See "Environmental Considerations and Regulations.")

REVENUE RECOGNITION ON CONSTRUCTION CONTRACTS

Earnings on construction contracts are reflected in operations using either percentage-of-completion accounting, which includes the cost to cost and units of delivery methods, or completed contract accounting, depending on the nature of the business at individual operations. Under percentage-of-completion using the cost to cost method, revenues and related earnings on construction contracts are measured by the relationships of actual costs incurred related to the total estimated costs. Under percentage-of-completion using the units of delivery method, revenues and related earnings on construction contracts are measured by the relationships of actual units produced related to the total number of units. Revisions in earnings estimates on the construction contracts are recorded in the accounting period in which the basis for such revisions becomes known. Projected losses on individual contracts are charged to operations in their entirety when such losses become apparent. Under the completed contract method, revenues and related earnings are recorded when the contracted work is complete and losses are charged to operations in their entirety when such losses become apparent.

Universal Forest Products, Inc. Management's Discussion and Analysis of Financial Condition and Results of Operations (continued)

LONG-LIVED ASSETS AND GOODWILL

We evaluate long-lived assets for indicators of impairment when events or circumstances indicate that this risk may be present. Our judgments regarding the existence of impairment are based on market conditions, operational performance and estimated future cash flows. If the carrying value of a long-lived asset is considered impaired, an impairment charge is recorded to adjust the asset to its fair value. In addition, we test goodwill for impairment by utilizing the discounted cash flow method.

RECENTLY ISSUED ACCOUNTING STANDARDS

See Note A to the Consolidated Financial Statements.

Forward Outlook

The following section contains forward-looking statements within the meaning of Section 27A of the Securities Act of 1933, as amended, and Section 21E of the Securities Exchange Act of 1934, as amended. The forward-looking statements are based on the beliefs and assumptions of management, together with information available to us when the statements were made. Future results could differ materially from those included in such forward-looking statements as a result of, among other things, the factors set forth in the "Risk Factors" section of our Annual Report on Form 10-K, filed with the United States Securities and Exchange Commission and certain economic and business factors which may be beyond our control. Investors are cautioned that all forward-looking statements involve risks and uncertainties.

"BUILDING IT FORWARD 2007"

In 2002, we announced our goals for growth and diversification entitled "Building it Forward 2007." The goals call for us to:

- Grow our sales by \$1 billion while continuing to diversify our markets, primarily by growing our market share of products we manufacture for the industrial and site-built construction markets.
- Improve our cash cycle by 10%.
- Improve our return on invested capital from approximately 10% to over 13%.

Based on our 2005 results, we have achieved our sales growth and return on invested capital goals and have made progress toward our cash cycle goal.

We anticipate continued growth in our business in 2006. Key assumptions with respect to our 2006 outlook include:

- Modest increases in interest rates are mitigated by favorable demographic trends and economic conditions resulting in a continued strong site-built construction market, although not as strong as 2005.
- The continued need for manufactured and modular housing as the South recovers from 2005's hurricanes and the growing trend among manufactured housing producers to switch to modular housing.
- A stable DIY/retail market with opportunities for growth with existing customers and increased opportunities for new products, customers and market share through our new Consumer Products Division, which was announced in October 2005.
- Continued opportunities for market share gains in both site-built construction and industrial business.
- The completion of strategic business acquisitions.
- A stable Lumber Market.

With these factors in mind, we have targeted unit sales growth and net earnings growth of 10% to 15% each in 2006. Our net earnings growth target includes the impact of adopting FASB Statement No. 123(R), which we are required to do beginning in the first quarter of 2006. We currently estimate that this statement will result in an annual pretax expense totaling approximately \$875,000.

Universal Forest Products, Inc. Management's Discussion and Analysis of Financial Condition and Results of Operations (continued)

DIY/ RETAIL MARKET

The Home Improvement Research Institute forecasts an increase in home improvement product sales of 4.6% to \$305 billion in 2006. A slower pace of growth is forecasted due to softening of the housing market and consumer spending.

In 2006, we currently believe our unit sales will increase primarily due to additional business awarded from certain "big box" home improvement retailers and our acquisitions of Maine Ornamental and DecKorators. On a long-term basis, it is our goal to achieve sales growth by:

- Maintaining our market share on sales of value-added wood products and preservative-treated products as a result of our national presence, service capabilities that meet stringent customer requirements, diversified product offering, and purchasing leverage.
- Increasing our sales of wood alternative products such as composite wood decking, which continues to take market share from preservative-treated products. Although we expect this trend to continue to some extent, we believe wood products will continue to maintain a dominant market share for the foreseeable future as a result of its cost advantages over wood alternative products.
- Developing new value-added products and services for this market through our newly formed Consumers Products Division.
- Adding capacity through strategic business acquisitions.

SITE-BUILT CONSTRUCTION MARKET

The National Association of Home Builders forecasts a 6.3% decline in housing starts resulting from an anticipated increase in long-term interest rates. The effect of rising interest rates may be mitigated somewhat by favorable demographic trends leading to a larger number of households and construction activity resulting from hurricanes Katrina and Rita.

In 2006 and on a long-term basis, we anticipate growth in our sales to the site-built construction market primarily as a result of market share gains achieved through:

- Acquisitions of component manufacturers and framing services providers. We believe the trend whereby customers prefer to purchase a combination of components and framing services will continue. Therefore, our acquisition strategy includes targeted markets for framing operations.
- Greater customer acceptance of engineered wood components because of the benefits these products provide builders over traditional carpentry methods employed on the job site.
- Industry consolidation toward large production-oriented builders, which tend to prefer the use of engineered products and who desire suppliers with a national presence.

We expect that business acquisitions will play a major role in our future growth in this market.

MANUFACTURED HOUSING MARKET

The Manufactured Housing Institute forecasts a 3% increase in shipments of HUD code homes in 2006 as a result of continued demand from both rebuilding along the gulf coast and pent up demand for manufactured housing due to the shift of shipments to the gulf coast at the end of 2005. It is our goal to maintain our current market share of trusses produced for this market, which is currently estimated at 65%.

Sales of modular homes are expected to increase in 2006 as a result of more developers adopting the controlled building environment of modular construction as a method of cost control. This trend is expected to be particularly prevalent along the gulf coast as the challenge of rebuilding over 300,000 homes destroyed by the hurricanes will shift builders toward the speed of modular construction. In addition, these consumers are expected to experience more favorable lending rates compared to HUD code homes. It is our goal to maintain our current market share of over 80% of trusses produced for the modular market as a result of our strong relationships with modular builders, design services and proprietary products.

INDUSTRIAL MARKET

One of our key strategic objectives is to increase our sales of wood packaging products to industrial users. We believe the vast amount of hardwood and softwood lumber consumed for industrial applications, combined with the highly fragmented nature of this market provides us with significant growth opportunities as a result of our competitive cost advantages in manufacturing, purchasing, and material utilization. To take advantage of these opportunities, we plan to continue to obtain market share through an internal

Universal Forest Products, Inc. Management's Discussion and Analysis of Financial Condition and Results of Operations (continued)

growth strategy utilizing our current manufacturing capabilities and dedicated industrial sales force. On a long-term basis, we also plan to evaluate strategic acquisition opportunities.

GROSS PROFIT

We believe the following factors may impact our gross profits in the future:

- We have a long-term goal of continuing to increase our ratio of value-added sales to total sales, which in turn should increase gross margins. Our acquisition and internal sales growth strategies will help us continue to make progress toward this objective, including our goal of increasing our market share of products we manufacture for the industrial and site-built construction markets. However, achievement of this goal is dependent, in part, upon certain factors that are beyond our control.
- Our ability to increase sales and maintain gross margins on products sold to our largest customers. We believe our level of service, geographic diversity, and quality of products provide an added value to our customers. If our customers are unwilling to pay for the additional services, our sales and gross margins may be reduced.
- Fluctuations in the relative level of the Lumber Market and the trend in the market price of lumber impact our gross margins. (See "Impact of the Lumber Market on our Operating Results.")
- The relative strength of our end markets may impact our sales prices, capacity utilization, and profitability.
- Our ability to continue to achieve cost reductions through our company-wide innovation program.

In addition, we do not anticipate achieving the same magnitude of improvements in under-performing operations in 2006 that we did in 2005.

SELLING, GENERAL, AND ADMINISTRATIVE EXPENSES

SG&A costs have increased at a rate greater than our unit sales in recent years due, in part, to acquisitions of engineered wood component manufacturers, which have extensive engineering and design costs, our growth in sales to the industrial market, and certain investments in technology. SG&A costs as a percentage of sales may continue to increase in the future as sales of engineered wood components and specialty wood packaging become a greater percentage of our total business. However, we strive to achieve economies of scale in other administrative departments as sales growth objectives are met.

LIQUIDITY AND CAPITAL RESOURCES

Our cash cycle will continue to be impacted in the future by our growth in sales to the site-built construction and industrial markets. Sales to these markets require a greater investment in working capital (inventory and accounts receivable) than our sales to the DIY/retail and manufactured housing markets.

Management expects to spend \$45 million to \$50 million on capital expenditures in 2006 and incur depreciation and amortization of approximately \$39 million. Besides "maintenance" capital expenditures totaling approximately \$35 million, we plan to spend an additional \$10 million to \$15 million to expand the business. On December 31, 2005, we had outstanding purchase commitments on capital projects of approximately \$2.9 million.

We have no present intention to change our dividend policy, which is currently \$0.055 per share paid semi-annually.

Our Board of Directors has approved a share repurchase program under which we have authorization to buy back approximately 1.5 million shares as of December 31, 2005. In the past, we have repurchased shares in order to offset the effect of issuances resulting from our employee benefit plans and at times when our stock price falls to a predetermined level.

We are obligated to pay amounts due on long-term debt totaling approximately \$0.5 million in 2006.

We have a \$250 million unsecured revolving credit facility used to support certain outstanding letters of credit and fund seasonal working capital requirements and growth. We believe our peak seasonal working capital requirements may consume up to \$125 million of this availability through June of 2006 and then decrease for the balance of the year in line with historical trends. We plan to finance our capital requirements for the year through operating cash flows, the use of a new sale of receivables program, and use of our revolving credit facility.

Table of Contents

Management's Annual Report on Internal Control Over Financial Reporting

The management of Universal Forest Products, Inc. is responsible for establishing and maintaining adequate internal control over financial reporting. Our internal control system was designed to provide reasonable assurance to us and the board of directors regarding the preparation and fair presentation of published financial statements.

All internal control systems, no matter how well designed, have inherent limitations. Therefore, even those systems determined to be effective can provide only reasonable assurance with respect to financial statement preparation and presentation.

We assessed the effectiveness of our internal control over financial reporting as of December 31, 2005. In making this assessment, we used the criteria set forth by the Committee of Sponsoring Organizations of the Treadway Commission (COSO) in *Internal Control — Integrated Framework*. Based on our assessment, management has concluded that as of December 31, 2005, our internal control over financial reporting was effective to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles.

Our independent registered public accounting firm, Ernst & Young LLP, has issued an audit report on management's assessment of our internal control over financial reporting. Their report immediately follows our report.

Universal Forest Products, Inc. February 20, 2006

Report of Independent Registered Public Accounting Firm on Internal Control Over Financial Reporting

The Board of Directors and Shareholders of Universal Forest Products, Inc.

We have audited management's assessment, included in the accompanying Management's Annual Report on Internal Control over Financial Reporting, that Universal Forest Products, Inc. and subsidiaries maintained effective internal control over financial reporting as of December 31, 2005, based on criteria established in Internal Control — Integrated Framework issued by the Committee of Sponsoring Organizations of the Treadway Commission (the COSO criteria). Universal Forest Products, Inc. and subsidiaries' management is responsible for maintaining effective internal control over financial reporting and for its assessment of the effectiveness of internal control over financial reporting. Our responsibility is to express an opinion on management's assessment and an opinion on the effectiveness of the company's internal control over financial reporting based on our audit.

We conducted our audit in accordance with the standards of the Public Company Accounting Oversight Board (United States). Those standards require that we plan and perform the audit to obtain reasonable assurance about whether effective internal control over financial reporting was maintained in all material respects. Our audit included obtaining an understanding of internal control over financial reporting, evaluating management's assessment, testing and evaluating the design and operating effectiveness of internal control, and performing such other procedures as we considered necessary in the circumstances. We believe that our audit provides a reasonable basis for our opinion.

A company's internal control over financial reporting is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles. A company's internal control over financial reporting includes those policies and procedures that (1) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the company; (2) provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the company are being made only in accordance with authorizations of management and directors of the company; and (3) provide reasonable assurance regarding prevention or timely detection of unauthorized acquisition, use, or disposition of the company's assets that could have a material effect on the financial statements.

Because of its inherent limitations, internal control over financial reporting may not prevent or detect misstatements. Also, projections of any evaluation of effectiveness to future periods are subject to the risk that controls may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

In our opinion, management's assessment that Universal Forest Products, Inc. and subsidiaries maintained effective internal control over financial reporting as of December 31, 2005, is fairly stated, in all material respects, based on the COSO criteria. Also, in our opinion, Universal Forest Products, Inc. and subsidiaries maintained, in all material respects, effective internal control over financial reporting as of December 31, 2005, based on the COSO criteria.

We also have audited, in accordance with the standards of the Public Company Accounting Oversight Board (United States), the consolidated balance sheets of Universal Forest Products, Inc. and subsidiaries as of December 31, 2005 and December 25, 2004, and the related consolidated statements of earnings, shareholders' equity, and cash flows for each of the three years in the period ended December 31, 2005 of Universal Forest Products, Inc. and subsidiaries and our report dated February 20, 2006 expressed an unqualified opinion thereon.

Grand Rapids, Michigan
February 20, 2006

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Report of Independent Registered Public Accounting Firm

The Board of Directors and Shareholders of Universal Forest Products, Inc.

We have audited the accompanying consolidated balance sheets of Universal Forest Products, Inc. and subsidiaries as of December 31, 2005 and December 25, 2004, and the related consolidated statements of earnings, shareholders' equity, and cash flows for each of the three years in the period ended December 31, 2005. These financial statements are the responsibility of the Company's management. Our responsibility is to express an opinion on these financial statements based on our audits.

We conducted our audits in accordance with the standards of the Public Company Accounting Oversight Board (United States). Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

In our opinion, the financial statements referred to above present fairly, in all material respects, the consolidated financial position of Universal Forest Products, Inc. and subsidiaries at December 31, 2005 and December 25, 2004, and the consolidated results of their operations and their cash flows for each of the three years in the period ended December 31, 2005, in conformity with U.S. generally accepted accounting principles.

We also have audited, in accordance with the standards of the Public Company Accounting Oversight Board (United States), the effectiveness of Universal Forest Products, Inc. and subsidiaries' internal control over financial reporting as of December 31, 2005, based on criteria established in Internal Control — Integrated Framework issued by the Committee of Sponsoring Organizations of the Treadway Commission and our report dated February 20, 2006 expressed an unqualified opinion thereon.

Ernst + Young LLP
Grand Rapids, Michigan
February 20, 2006

Consolidated Balance Sheets

(In thousands, except share data)

	December 31, 2005	December 25, 2004
Assets	2000	2007
CURRENT ASSETS:		
Cash and cash equivalents	\$ 46,215	\$ 25,274
Accounts receivable, net	185,080	151,811
Inventories:		
Raw materials	144,361	116,104
Finished goods	109,408	96,817
	253,769	212,921
Other current assets	11,956	9,515
Prepaid income taxes	,	3,501
Deferred income taxes	5,158	3,461
TOTAL CURRENT ASSETS	502,178	406,483
OTHER ASSETS	7,887	7,952
GOODWILL	131,556	123,845
OTHER INTANGIBLE ASSETS, NET	10,966	7,807
PROPERTY, PLANT AND EQUIPMENT:		.,
Land and improvements	64,534	52,648
Building and improvements	139,200	123,004
Machinery, equipment and office furniture	204,924	183,055
Construction in progress	3,817	21,925
	412,475	380,632
Less accumulated depreciation and amortization	(188,142)	(164,359)
PROPERTY, PLANT AND EQUIPMENT, NET	224,333	216,273
TOTAL ASSETS	\$ 876,920	\$ 762,360
Liabilities and Shareholders' Equity		
CURRENT LIABILITIES:		
Accounts payable	\$ 106,716	\$ 87,399
Accrued liabilities:		
Compensation and benefits	69,528	58,151
Income taxes	1,604	
Other	25,845	16,282
Current portion of long-term debt and capital lease obligations	458	22,033
TOTAL CURRENT LIABILITIES	204,151	183,865
LONG-TERM DEBT AND CAPITAL LEASE OBLIGATIONS, less current portion	209,039	185,109
DEFERRED INCOME TAXES	12,914	18,476
MINORITY INTEREST	8,577	8,265
OTHER LIABILITIES	10,387	9,876
TOTAL LIABILITIES	445,068	405,591
SHAREHOLDERS' EQUITY:		
Preferred stock, no par value; shares authorized 1,000,000; issued and outstanding,		
none		
Common stock, no par value; shares authorized 40,000,000; issued and outstanding		
18,402,648 and 18,002,255	18,403	18,002
Additional paid-in capital	97,372	89,269
Deferred stock compensation	4,212	3,423
Deferred stock compensation rabbi trust	(2,117)	(1,331)
Retained earnings	312,878	247,427
Accumulated other comprehensive earnings	2,408	1,525
1 <i>U</i> -	433,156	358,315
Employee stock notes receivable	(1,304)	(1,546)
TOTAL SHAREHOLDERS' EQUITY	431,852	356,769
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TOTAL LIABILITIES AND SHAREHOLDERS' EQUITY	<u>\$ 876,920</u>	\$ 762,360

See notes to consolidated financial statements.

Consolidated Statements of Earnings

(In thousands, except per share data)

Year Ended								
D	December 31, 2005	D	ecember 25, 2004	D	December 27, 2003			
\$	2,691,522	\$	2,453,281	\$	1,898,830			
	2,332,266		2,157,028		1,640,844			
	359,256		296,253		257,986			
	235,651		201,335		177,824			
			(1,391)					
	123,605		96,309	· <u> </u>	80,162			
	15,171		14,904		14,589			
	(1,098)		(284)		(219)			
	(1,240)		(1,370)					
	12,833		13,250		14,370			
	<u>.</u>			· <u> </u>				
	110,772		83,059		65,792			
	41,050		31,462		24,325			
	69,722		51,597		41,467			
	(2,349)		(2,994)		(1,348)			
\$	67,373	\$	48,603	\$	40,119			
\$	3.67	\$	2.70	\$	2.26			
\$	3.53	\$	2.59	\$	2.18			
	18,374		18,032		17,761			
	19,106		18,771		18,379			
	\$	\$ 2,691,522 2,332,266 359,256 235,651 123,605 15,171 (1,098) (1,240) 12,833 110,772 41,050 69,722 (2,349) \$ 67,373 \$ 3.67	December 31, 2005 \$ 2,691,522 \$ 2,332,266 359,256 235,651 123,605 15,171 (1,098) (1,240) 12,833 110,772 41,050 69,722 (2,349) \$ 67,373 \$ \$ 3.67 \$ \$ 3.53 \$ 18,374	December 31, 2005 December 25, 2004 \$ 2,691,522 \$ 2,453,281 2,332,266 2,157,028 359,256 296,253 235,651 201,335 (1,391) 123,605 96,309 15,171 14,904 (1,098) (284) (1,240) (1,370) 12,833 13,250 110,772 83,059 41,050 31,462 69,722 51,597 (2,349) (2,994) \$ 67,373 \$ 48,603 \$ 3.53 \$ 2.70 \$ 3.53 \$ 2.59 18,374 18,032	December 31, 2005 December 25, 2004 December 25, 2004 \$ 2,691,522 \$ 2,453,281 \$ 2,332,266 2,332,266 296,253 296,253 235,651 201,335 (1,391) 123,605 96,309 96,309 15,171 14,904 (1,098) (284) (1,240) (1,370) 12,833 13,250 110,772 83,059 41,050 31,462 69,722 51,597 (2,349) (2,994) \$ 67,373 \$ 48,603 \$ \$ 3.53 \$ 2.70 \$ \$ 3.53 \$ 2.59 \$ 18,374 18,032			

See notes to consolidated financial statements.

Consolidated Statements of Shareholders' Equity

(In thousands, except share and per share data)

	nmon tock	dditional Paid-In Capital	Deferred Stock npensation	Deferred Compensation Rabbi Retained Trust Earnings		Com	cumulated Other prehensive arnings	Sto	nployees ock Notes oceivable		Total	
Balance at December 28, 2002	\$ 17,742	\$ 82,139	\$ 1,804	\$	0	\$ 164,221	\$	299	\$	(1,401)	\$	264,804
Comprehensive earnings: Net earnings						40,119						
Foreign currency translation adjustment						40,117		1,097				
Total comprehensive earnings						(1.600)						41,216
Cash dividends — \$.095 per share Issuance of 89,753 shares under						(1,689)						(1,689)
employee stock plans	90	1,191										1,281
Issuance of 3,997 shares under stock grant programs	4	83										87
Issuance of 43,834 shares under	4	0.5										07
deferred compensation plans	44	700	(129)		(615)	(1.000)						0
Repurchase of 123,234 shares Tax benefits from non-qualified	(123)					(1,906)						(2,029)
stock options exercised		246										246
Accrued expense under deferred compensation plans			772									772
Issuance of 57,232 shares in			112									112
exchange for employee stock	67	020								(0.07)		0
notes receivable Payments received on employee	57	830								(887)		0
stock notes receivable	 		 							416		416
Balance at December 27, 2003 Comprehensive earnings:	\$ 17,814	\$ 85,189	\$ 2,447	\$	(615)	\$ 200,745	\$	1,396	\$	(1,872)	\$	305,104
Net earnings						48,603						
Foreign currency translation								120				
adjustment Total comprehensive earnings								129				48,732
Cash dividends — \$.100 per share						(1,796)						(1,796)
Issuance of 170,677 shares under employee stock plans	170	2,845										3,015
Issuance of 4,036 shares under		,										, i
stock grant programs Issuance of 22,528 shares under	4	127										131
deferred compensation plans	23	693			(716)							0
Received 4,695 shares for the exercise of stock options	(5)	(150)										(155)
Received 4,050 shares to payoff	(3)	(130)										(133)
notes receivable	(4)					(125)						(129)
Tax benefits from non-qualified stock options exercised		559										559
Accrued expense under deferred			076									
compensation plans Issuance of 195 shares in exchange			976									976
for employee stock notes												
receivable Payments received on employee		6								(6)		0
stock notes receivable										332		332
Balance at December 25, 2004	\$ 18,002	\$ 89,269	\$ 3,423	\$	(1,331)	\$ 247,427	\$	1,525	\$	(1,546)	\$	356,769
Comprehensive earnings: Net earnings						67,373						
Foreign currency translation						,.		002				
adjustment Total comprehensive earnings								883				68,256
Cash dividends — \$.105 per share						(1,922)						(1,922)
Issuance of 411,245 shares under employee stock plans	411	4,781										5,192
Issuance of 3,713 shares under	711	4,701										3,172
stock grant programs	4	158										162
Issuance of 33,074 shares under deferred compensation plans	33	939	(216)		(756)							0
Received 49,244 shares for the			(-)		()							
exercise of stock options Tax benefits from non-qualified	(49)	(1,856)										(1,905)
stock options exercised		4,021										4,021
Accrued expense under deferred compensation plans			1,005		(30)							975
Issuance of 1,605 shares in			1,000		(50)							713
exchange for employee stock notes receivable	2	60								(62)		0
Payments received on employee	2	00								(02)		U
stock notes receivable	 10.155	 0=	 	_	/ <u>* · · =</u>					304	_	304
Balance at December 31, 2005	\$ 18,403	\$ 97,372	\$ 4,212	\$	(2,117)	\$ 312,878	\$	2,408	\$	(1,304)	\$	431,852

See notes to consolidated financial statements.

Consolidated Statements of Cash Flows (In thousands)

			Ye	ar Ended					
	De	ecember 31, 2005	De	cember 25, 2004	D	ecember 27, 2003			
CASH FLOWS FROM OPERATING ACTIVITIES:		2005		2004		2003			
Net earnings	\$	67,373	\$	48,603	\$	40,119			
Adjustments to reconcile net earnings to net cash from operating		,		,					
activities:									
Depreciation		31,311		28,453		25,638			
Amortization of intangibles		3,485		2,383		1,588			
Notes receivable written off to expense		816							
Expense associated with stock grant plans		162		131		87			
Deferred income taxes		(7,377)		790		1,746			
Tax benefits from non-qualified stock options exercised		4,021		559		246			
Minority interest		2,349		2,994		1,348			
Loss on sale of interest in subsidiary				193					
Gain on insurance settlement				(1,391)					
Net (gain) loss on sale or impairment of property, plant and									
equipment		(553)		(710)		1,050			
Changes in:									
Accounts receivable		(28,742)		(16,107)		(32,074)			
Inventories		(36,501)		(42,817)		(3,555)			
Accounts payable		16,998		7,371		23,476			
Accrued liabilities and other		20,790		19,782		10,706			
NET CASH FROM OPERATING ACTIVITIES		74,132		50,234		70,375			
CASH FLOWS FROM INVESTING ACTIVITIES:									
Purchase of property, plant and equipment		(40,233)		(40,722)		(40,578)			
Purchase of licensing agreements						(150)			
Acquisitions, net of cash received		(20,747)		(10,075)		(787)			
Proceeds from sale of interest in subsidiary				4,679					
Proceeds from sale of property, plant, and equipment		2,712		5,226		6,221			
Advances on notes receivable		(887)		(308)					
Collection of notes receivable		820		2,560		461			
Restricted cash equivalents						1,383			
Insurance proceeds		3,057		2,000					
Other assets, net		(131)		(616)		(549)			
NET CASH FROM INVESTING ACTIVITIES		(55,409)		(37,256)		(33,999)			
CASH FLOWS FROM FINANCING ACTIVITIES:									
Net borrowings (repayments) of revolving credit facilities		23,827		1,223		(27,070)			
Repayment of long-term debt		(23,407)		(6,392)		(6,140)			
Proceeds from issuance of common stock		4,487		2,860		1,281			
Distributions to minority shareholder		(1,217)		(1,123)		(833)			
Investment received from minority shareholder		500							
Dividends paid to shareholders		(1,922)		(1,796)		(1,689)			
Repurchase of common stock				(129)		(2,029)			
Other, net		(50)		223					
NET CASH FROM FINANCING ACTIVITIES		2,218		(5,134)		(36,480)			
NET CHANGE IN CASH AND CASH EQUIVALENTS		20,941		7,844		(104)			
CASH AND CASH EQUIVALENTS, BEGINNING OF YEAR		25,274		17,430		17,534			
CASH AND CASH EQUIVALENTS, END OF YEAR	\$	46,215	\$	25,274	\$	17,430			
UPPLEMENTAL SCHEDULE OF CASH FLOW INFORMATION:									
Cash paid during the year for: Interest	\$	14,179	\$	15,087	\$	14,651			
Income taxes	Þ	43,303	Ą	29,181	Φ	19,884			
ION-CASH OPERATING ACTIVITIES:		43,303		29,101		19,004			
Accounts receivable exchanged for note receivable		765							
Non-compete agreements with Chairman of the Board in exchange		703							
for future payments						856			
ON-CASH INVESTING ACTIVITIES:						830			
Property, plant and equipment exchanged for long-term debt		63							
Insurance receivable in exchange for property, plant and equipment		03		1,455					
Note receivable exchanged for management fees to former				1,433					
				520					
subsidiary Proporty plant and againment against through conital league				520		2 110			
Property, plant and equipment acquired through capital leases		(2				2,110			
Stock acquired through employees' stock notes receivable		62		6		887			
ION-CASH FINANCING ACTIVITIES:		072		71/		744			
Common stock issued under deferred compensation plans Stock received for the exercise of stock options, net		972 1,200		716		744			
		1.200		4					

Notes to Consolidated Financial Statements

A. Summary of Significant Accounting Policies

OPERATIONS

We engineer, manufacture, treat, distribute and install lumber, composite wood, plastic, and other building products for the do-it-yourself/retail ("DIY/retail"), site-built construction, manufactured housing, and industrial markets. Our principal products include preservative-treated wood, remanufactured lumber, lattice, fence panels, deck components, specialty packaging, engineered trusses, wall panels, and other building products.

PRINCIPLES OF CONSOLIDATION

The consolidated financial statements include our accounts and those of our wholly-owned and majority-owned subsidiaries and partnerships. In addition, we consolidate 50% owned entities over which we exercise control. Intercompany transactions and balances have been eliminated.

MINORITY INTEREST IN SUBSIDIARIES

Minority interest in results of operations of consolidated subsidiaries represents the minority shareholders' share of the income or loss of various consolidated subsidiaries. The minority interest reflects the original investment by these minority shareholders combined with their proportional share of the earnings or losses of these subsidiaries, net of distributions paid.

FISCAL YEAR

Our fiscal year is a 52 or 53 week period, ending on the last Saturday of December. Unless otherwise stated, references to 2005, 2004, and 2003 relate to the fiscal years ended December 31, 2005, December 25, 2004, and December 27, 2003, respectively. Fiscal year 2005 was comprised of 53 weeks, and fiscal years 2004 and 2003 were comprised of 52 weeks.

FAIR VALUE DISCLOSURES OF FINANCIAL INSTRUMENTS

The estimated fair values of financial instruments have been determined in accordance with Statement of Financial Accounting Standards ("SFAS") No. 107, Disclosures about Fair Value of Financial Instruments. Significant differences in fair market values and recorded values are disclosed in Note D. The estimated fair value amounts have been determined using available market information and appropriate valuation methodologies. However, considerable judgment is required in interpreting market data to develop the estimates of fair value. Accordingly, the estimates presented herein are not necessarily indicative of the amounts that we could realize in a current market exchange. The use of different market assumptions and/or estimation methodologies may have a material effect on the estimated fair value amounts.

The fair value estimates presented herein are based on pertinent information available to management as of December 31, 2005. Although we are not aware of any factors that would significantly affect the estimated fair value amounts, such amounts have not been comprehensively revalued for purposes of these financial statements since that date, and current estimates of fair value may differ significantly from the amounts presented herein.

CASH AND CASH EQUIVALENTS

Cash and cash equivalents consist of cash and highly-liquid investments purchased with an original maturity of three months or less. Cash equivalents totaled approximately \$32.7 million and \$15.4 million as of December 31, 2005 and December 25, 2004, respectively.

As a result of our cash management system, checks issued but not presented to our bank for payment create negative cash balances. These negative balances are included in accounts payable and accrued liabilities and totaled \$25.1 million and \$19.0 million as of December 31, 2005 and December 25, 2004, respectively.

ACCOUNTS RECEIVABLE

We perform periodic credit evaluations of our customers and generally do not require collateral. Accounts receivable are due under a range of terms we offer to our customers. Discounts are offered, in most instances, as an incentive for early payment.

Notes to Consolidated Financial Statements (continued)

ACCOUNTS RECEIVABLE ALLOWANCES

We base our allowances related to receivables on historical credit and collections experience, and the specific identification of other potential problems, including the economic climate. Actual collections can differ, requiring adjustments to the allowances. Individual accounts receivable balances are evaluated on a monthly basis, and those balances considered to be uncollectible are charged to the allowance. Collections of amounts previously written off are recorded as an increase to the allowance.

The following table presents the activity in our accounts receivable allowances (in thousands):

	Balance at Beginning of Period		CI C	Additions Charged to Costs and Expenses		collectible ccounts itten Off	An Pre	overy of nounts viously tten Off	at	alance End of Period
Year Ended December 31, 2005:										
Allowance for possible losses on accounts										
receivable	\$	2,943	\$	29,173	(\$	29,531)	\$	811	\$	3,396
Year Ended December 25, 2004:										
Allowance for possible losses on accounts										
receivable	\$	1,891	\$	24,126	(\$	23,796)	\$	722	\$	2,943
Year Ended December 27, 2003:										
Allowance for possible losses on accounts										
receivable	\$	2,427	\$	17,817	(\$	18,694)	\$	341	\$	1,891

We record estimated sales returns, discounts, and other applicable adjustments as a reduction of net sales in the same period revenue is recognized.

INVENTORIES

Inventories are stated at the lower of average cost or market. The cost of inventories includes raw materials, direct labor, and manufacturing overhead. Cost is determined on a first-in, first-out (FIFO) basis. Raw materials consist primarily of unfinished wood products expected to be manufactured or treated prior to sale, while finished goods represent various manufactured and treated wood products ready for sale.

PROPERTY, PLANT, AND EOUIPMENT

Property, plant, and equipment are stated at cost. Expenditures for renewals and betterments are capitalized, and maintenance and repairs are expensed as incurred. Amortization of assets held under capital leases is included in depreciation and amortized over the shorter of the estimated useful life of the asset or the lease term. Depreciation is computed principally by the straight-line method over the estimated useful lives of the assets as follows:

Buildings and improvements	15 to 31.5 years
Land improvements	5 to 15 years
Machinery, equipment and office furniture	3 to 10 years

FOREIGN CURRENCY TRANSLATION

Our foreign operations use the local currency as their functional currency. Accordingly, assets and liabilities are translated at exchange rates as of the balance sheet date and revenues and expenses are translated using weighted average rates, with translation adjustments included as a separate component of shareholders' equity. The net realized gain or loss on foreign currency transactions were not material in any year presented.

SELF-INSURANCE RESERVES

We are primarily self-insured for certain employee health benefits, and have self-funded retentions for general liability, automobile liability, property and workers' compensation. We are fully self-insured for environmental liabilities. The general liability, automobile liability, property, workers' compensation, and environmental liabilities are managed through a wholly-owned insurance captive; the related assets and liabilities of which are included in the consolidated financial statements as of December 31, 2005. Through the captive we are responsible for general liability claims up to \$2 million per occurrence and \$4 million in aggregate; for automobile claims up to \$1.5 million per occurrence; for property claims up to \$0.4 million; and for workers' compensation claims up to \$1.5 million per

Notes to Consolidated Financial Statements (continued)

accident or disease. We have purchased excess liability coverage over our general liability, automobile liability, and employer's liability up to \$100 million per occurrence and in aggregate. Our policy is to accrue amounts equal to actuarially determined or internally computed liabilities. The actuarial and internal valuations are based on historical information along with certain assumptions about future events. Changes in assumptions for such matters as legal actions, medical cost trends, and changes in claims experience could cause these estimates to change in the future.

INCOME TAXES

Deferred income tax assets and liabilities are computed for differences between the financial statement and tax basis of assets and liabilities that will result in taxable or deductible amounts in the future. Such deferred income tax asset and liability computations are based on enacted tax laws and rates. Valuation allowances are established when necessary to reduce deferred tax assets to the amounts expected to be realized. Income tax expense is the tax payable or refundable for the period plus or minus the change during the period in deferred tax assets and liabilities.

REVENUE RECOGNITION

Revenue is recognized at the time the product is shipped to the customer. Generally, title passes at the time of shipment. In certain circumstances, the customer takes title when the shipment arrives at the destination. However, our shipping process is typically completed the same day.

Earnings on construction contracts are reflected in operations using either percentage-of-completion accounting, which includes the cost to cost and units of delivery methods, or completed contract accounting, depending on the nature of the business at individual operations. Under percentage-of-completion using the cost to cost method, revenues and related earnings on construction contracts are measured by the relationships of actual costs incurred related to the total estimated costs. Under percentage-of-completion using the units of delivery method, revenues and related earnings on construction contracts are measured by the relationships of actual units produced related to the total number of units. Revisions in earnings estimates on the construction contracts are recorded in the accounting period in which the basis for such revisions becomes known. Projected losses on individual contracts are charged to operations in their entirety when such losses become apparent. Under the completed contract method, revenues and related earnings are recorded when the contracted work is complete and losses are charged to operations in their entirety when such losses become apparent.

The following table presents the balances of percentage-of-completion accounts on December 31, 2005 and December 25, 2004 which are included in other current assets and other current liabilities, respectively (in thousands):

Cost and Earnings in Excess of Billings Billings in Excess of Cost and Earnings

2005	2004			
\$ 9,052	\$ 2,803			
7.405	2 5 1 7			

SHIPPING AND HANDLING OF PRODUCT

Shipping and handling costs that are charged to and reimbursed by the customer are recognized as revenue. Costs incurred related to the shipment and handling of products are classified in cost of goods sold.

EARNINGS PER SHARE

Basic earnings per share ("EPS") is calculated based on the weighted average number of common shares outstanding during the periods presented. Diluted EPS is calculated based on the weighted average number of common and common equivalent shares outstanding during the periods presented, giving effect to stock options granted (see Note I) utilizing the "treasury stock" method.

Notes to Consolidated Financial Statements (continued)

A reconciliation of the changes in the numerator and the denominator from the calculation of basic EPS to the calculation of diluted EPS follows (in thousands, except per share data):

		2005				2004	2004				2003				
	Income (Numerator)	Shares (Denominator)	Per Share Amoun	i -	Income (Numerator)	Shares (Denominator)	Per Share Amount		(N	Income umerator)	Shares (Denominator)	S	Per hare nount		
Net Earnings	\$ 67,373			\$	48,603				\$	40,119					
EPS — Basic															
Income available to common stockholders	67,373	18,374	\$ 3.0	<u> 57</u>	48,603	18,032	\$	2.70		40,119	17,761	\$	2.26		
Effect of Dilutive Securities				_											
Options		732				739					618				
EPS — Diluted															
Income available to common stockholders and assumed options exercised	\$ 67,373	19,106	\$ 3.5	i3 \$	48,603	18,771	\$	2.59	\$	40,119	18,379	\$	2.18		
CACICISCU	ψ 07,373	17,100	ψ 5	, , ,	70,003	10,771	Ψ	2.37	ψ	70,117	16,577	φ	2.10		

No outstanding options were excluded from the computation of diluted EPS as of December 31, 2005.

Options to purchase 15,000 shares of common stock at an exercise price of \$36.01 were outstanding as of December 25, 2004, but were not included in the computation of diluted EPS because the options' exercise prices were greater than the average market price of the common stock during the period and, therefore, would be antidilutive.

Options to purchase 295,000 shares of common stock at exercise prices ranging from \$22.88 to \$36.01 were outstanding as of December 27, 2003, but were not included in the computation of diluted EPS because the options' exercise prices were greater than the average market price of the common stock during the period and, therefore, would be antidilutive.

LONG-LIVED ASSETS

In accordance with SFAS No. 144, Accounting for the Impairment and Disposal of Long-Lived Assets, we evaluate the recoverability of our long-lived assets by determining whether unamortized balances could be recovered through undiscounted future operating cash flows over the remaining lives of the assets. If the sum of the expected future cash flows was less than the carrying value of the assets, an impairment loss would be recognized for the excess of the carrying value over the fair value. The estimated fair value is determined by discounting the expected future cash flows at a rate that is required for a similar investment with like risks.

STOCK-BASED COMPENSATION

As permitted under SFAS No. 123, Accounting for Stock-Based Compensation, ("SFAS 123"), we continue to apply the provisions of Accounting Principles Board ("APB") Opinion No. 25, Accounting for Stock Issued to Employees, which recognizes compensation expense under the intrinsic value method. Had compensation cost for the stock options granted and stock purchased in 2005, 2004,

Notes to Consolidated Financial Statements (continued)

and 2003 been determined under the fair value based method defined in SFAS 123, our net earnings and earnings per share would have been reduced to the following pro forma amounts (in thousands, except per share data):

	 2005	2004	2003
Net Earnings:			
As Reported	\$ 67,373	\$ 48,603	\$ 40,119
Deduct: Compensation expense — fair value method	(734)	(1,866)	(1,743)
Pro Forma	\$ 66,639	\$ 46,737	\$ 38,376
EPS — Basic:			
As Reported	\$ 3.67	\$ 2.70	\$ 2.26
Pro Forma	\$ 3.63	\$ 2.59	\$ 2.16
EPS — Diluted:			
As Reported	\$ 3.53	\$ 2.59	\$ 2.18
Pro Forma	\$ 3.50	\$ 2.51	\$ 2.13

No options were granted in 2005. The fair value of each option granted in 2004 and 2003 is estimated on the date of the grant using the Black-Scholes option pricing model with the following weighted average assumptions.

	2004	2003
Risk Free Interest Rate	4.6%	4.6%
Expected Life	6.0 years	6.5 years
Expected Volatility	27.42%	28.25%
Expected Dividend Yield	0.40%	0.40%

USE OF ACCOUNTING ESTIMATES

The preparation of financial statements in conformity with accounting principles generally accepted in the United States requires us to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements as well as the reported amounts of revenues and expenses during the reporting period. We believe our estimates to be reasonable; however, actual results could differ from these estimates.

RECLASSIFICATIONS

Certain prior year information has been reclassified to conform to the current year presentation.

RECENTLY ISSUED ACCOUNTING STANDARDS

In December 2004, the Financial Accounting Standards Board ("FASB") issued a revision of SFAS No. 123, *Share-Based Payment* ("SFAS 123(R)"), which supercedes APB Opinion No. 25, *Accounting for Stock Issued to Employees*. This statement focuses primarily on transactions in which an entity obtains employee services in exchange for share-based payments. Under SFAS 123(R), a public entity generally is required to measure the cost of employee services received in exchange for an award of equity instruments based on the grant-date fair value of the award, with such cost recognized over the applicable vesting period. In addition, SFAS 123(R) requires an entity to provide certain disclosures in order to assist in understanding the nature of share-based payment transactions and the effects of those transactions on the financial statements. The provisions of SFAS 123(R) are required to be applied as of the beginning of the first interim or annual reporting period that began after December 15, 2005. As such, we were required to adopt the provisions of SFAS 123(R) at the beginning of the first quarter of fiscal 2006. While we currently disclose the pro-forma earnings effects of our stock-based awards, we currently estimate that this statement will result in an annual pre-tax expense totaling approximately \$875,000.

In November 2004, the FASB issued SFAS No. 151, *Inventory Costs* ("SFAS 151"), which amends Accounting Research Bulletin ("ARB") No. 43, chapter 4, *Inventory Pricing*. This statement clarifies that abnormal amounts of idle facility expense, freight, handling costs and wasted materials (spoilage) should be recognized as current-period charges and requires the allocation of fixed production

Notes to Consolidated Financial Statements (continued)

overhead to inventory based on the normal capacity of the production facilities. The provisions of SFAS 151 are required to be applied for fiscal years beginning after June 15, 2005. As such, we are required to adopt the provisions of SFAS 151 at the beginning of our fiscal year beginning January 1, 2006. We do not expect that the implementation of SFAS 151 will have a material effect on our consolidated financial statements.

In March 2005, the FASB issued Financial Interpretation No. 47, *Accounting for Conditional Asset Retirement Obligations* ("FIN 47"). This new rule requires that companies must recognize a liability for the fair value of a legal obligation to perform asset-retirement activities that are conditional on a future event if the amount can be reasonably estimated. Companies must adopt FIN 47 no later than the end of the fiscal year ending after December 15, 2005. Accordingly, as discussed in Note M, we recorded a liability as of December 31, 2005 of approximately \$465,000.

B. Business Combinations and Asset Purchases

All of the transactions mentioned below are considered business combinations under the provision of SFAS No. 141, *Business Combinations* and Emerging Issues Task Force Issue 98-3, *Determining Whether a Nonmonetary Transaction Involves Receipt of Productive Assets or of a Business* ("EITF 98-3"), except for the purchase of the treating plants from Quality Wood Treating Co., Inc. ("Quality") on August 26, 2003. Each business combination has been accounted for as a purchase. Accordingly, in each instance, the purchase price was allocated to the assets acquired, liabilities assumed, and identifiable intangible assets as applicable based on their fair market values at the date of acquisition. Any excess of the purchase price over the fair value of the acquired assets, including identifiable intangible assets, and assumed liabilities was recorded as goodwill in each transaction. The results of operations of each business combination are included in our consolidated financial statements since the date it was acquired.

On November 14, 2005, one of our subsidiaries acquired the assets of DecKorators, Inc. ("DecKorators") which designs, imports, markets and distributes decorative balusters and accessories for residential decks and porches, and is located in Crestwood and St. Louis, MO. The purchase price was approximately \$7.7 million, consisting of \$7.0 million paid on the date we closed the transaction and \$0.7 million paid in January 2006, allocating \$0.8 million to tangible net assets, \$0.2 million to non-compete agreements and \$6.7 million to goodwill. The purchase price allocation for this acquisition is preliminary and will be revised as final estimates of intangible asset values are made in accordance with SFAS 141, *Business Combinations*. DecKorators had net sales in fiscal 2004 totaling approximately \$9.1 million.

On June 27, 2005, one of our subsidiaries which at the time owned a 50% interest in Shawnlee Construction, LLC ("Shawnlee"), which provides framing services for multifamily construction, and is located in Plainville, MA, acquired an additional 25% interest for approximately \$3.5 million, allocating \$1.2 million to tangible assets, \$0.8 million to customer relationship related intangibles, \$0.7 million to a non-compete agreement, \$0.2 million to a backlog and \$0.6 million to goodwill. In addition, we agreed to purchase the remaining 25% over the next five years. In addition, Shawnlee acquired the assets of Shepardville Construction, Inc. ("Shepardville") and AW Construction, LLC ("AW"), which install interior products for commercial and multi-family construction. The purchase price was approximately \$2.0 million, allocating \$0.9 million to tangible assets, \$0.8 million to customer relationship related intangibles, and \$0.3 million to a backlog. Shepardville had net sales in fiscal 2004 totaling approximately \$4.8 million. AW had net sales in 2004 totaling approximately \$7.9 million.

On June 2, 2005, one of our subsidiaries acquired the assets of Maine Ornamental Woodworkers, Inc. ("Maine Ornamental"), which manufactures, imports and distributes decorative caps used on decking and fence posts, and is based in Winthrop, ME and Bainbridge Island, WA. The purchase price was approximately \$8.4 million, consisting of \$7.5 million paid on the date we closed the transaction and \$0.9 million paid in August 2005, allocating \$4.4 million to tangible net assets, \$1.7 million to non-compete agreements, \$2.1 million to customer relationship related intangibles and \$0.2 million to goodwill. Maine Ornamental had net sales in fiscal 2004 totaling approximately \$12.4 million.

On April 2, 2004, one of our subsidiaries acquired a 50% interest in Shawnlee. The purchase price was approximately \$4.8 million, allocating \$1.2 million to tangible assets and purchased intangibles, \$1.1 million to a non-compete agreement, \$1.3 million to customer relationship related intangibles, \$0.2 million to a backlog, and \$1.0 million to goodwill. Shawnlee had net sales in fiscal 2003 totaling approximately \$20 million. We have consolidated this entity, including a respective minority interest, because we exercise control

On March 15, 2004, one of our subsidiaries acquired the assets of Slaughter Industries, owned by International Paper Company ("Slaughter"), a facility which supplies the site-built construction market in Dallas, TX. The purchase price was approximately

Notes to Consolidated Financial Statements (continued)

\$3.9 million, which was allocated to the fair value of tangible net assets. Slaughter had net sales in fiscal 2003 totaling approximately \$48 million.

On January 30, 2004, one of our subsidiaries acquired the assets of Midwest Building Systems, Inc. ("Midwest"), a facility which serves the site-built construction market in Indianapolis, IN. The purchase price was approximately \$1.5 million, which was allocated to the fair value of tangible net assets. Midwest had net sales in fiscal 2003 totaling approximately \$7 million.

On August 28, 2003, one of our subsidiaries acquired 50% of the assets of D&L Framing LLC ("D&L"), a framing operation for multi-family construction located in Las Vegas, NV. The purchase price was approximately \$0.6 million, which was primarily allocated to the fair value of tangible net assets. D&L had net sales in fiscal 2002 totaling approximately \$8 million. We have consolidated this entity, including a respective minority interest, because we exercise control.

On August 26, 2003, one of our subsidiaries entered into an agreement with Quality to cancel the treating services agreement completed on November 4, 2002 and purchase plants located in Lansing, MI and Janesville, WI and the equipment of a plant located in White Bear Lake, MN. The total purchase price for these assets was \$5.1 million, which was allocated to the fair value of tangible net assets. In addition, another subsidiary entered into a capital lease for the real estate of the White Bear Lake, MN plant totaling \$2.1 million.

On June 4, 2003, one of our subsidiaries acquired 75% of the assets of Norpac Construction, L. L. C. ("Norpac"), a concrete framer for multi-family construction located in Las Vegas, NV. The purchase price was approximately \$0.2 million, which was primarily allocated to the fair value of tangible net assets. Norpac had net sales in fiscal 2002 totaling approximately \$1.5 million. We have consolidated this entity, including a respective minority interest, because we exercise control.

The acquisitions in 2005, 2004 and 2003 were not significant to our operating results individually nor in the aggregate, and thus pro forma results are not presented.

C. Goodwill and Other Intangible Assets

We account for goodwill and other intangible assets in accordance with the provisions of SFAS No. 142 *Goodwill and Other Intangible Assets*. Goodwill and intangible assets acquired in a purchase business combination and determined to have an indefinite useful life are not amortized, but instead tested for impairment at least annually or when a triggering event occurs. We tested for impairment in the fourth quarter by utilizing the discounted cash flow method, which resulted in no impairment.

On December 31, 2002, the Chairman of the Board retired as an employee of Universal Forest Products, Inc., and we entered into a non-compete agreement with him which provides for monthly payments of \$12,500 for a term of seven years. The present value of these payments has been recorded in Other liabilities.

The following amounts were included in other intangible assets, net as of December 31, 2005 and December 25, 2004 (in thousands):

		2005			2004					
	Assets	Accumulated Assets Amortization			Assets			Accumulated Amortization		
Non-compete agreements	\$ 12,399	\$	((6,190)	\$	9,805	9	\$	(4,318)	
Licensing agreements	2,510		((1,995)		2,760			(1,601)	
Customer relationships	4,882			(867)		1,285			(193)	
Backlog	644			(417)		190			(121)	
Total	\$ 20,435	\$	((9,469)	\$	14,040	Q	\$	(6,233)	

Amortization is computed principally by the straight-line method over the estimated useful lives of the intangible assets as follows:

Non-compete agreements	5 to 11 years
Licensing agreements	5 to 20 years
Customer relationship	5 years
Backlog	1 year

Notes to Consolidated Financial Statements (continued)

Amortization expense for intangibles totaled \$3.5 million, \$2.4 million and \$1.6 million in 2005, 2004, and 2003, respectively. The estimated amortization expense for intangibles for each of the five succeeding fiscal years is as follows (in thousands):

2006	\$ 3,539
2007	2,800
2008	2,350
2009	1,346
2010	506
Thereafter	425
Total	\$ 10,966

The changes in the net carrying amount of goodwill for the years ended December 31, 2005 and December 25, 2004, are as follows (in thousands):

Balance as of December 27, 2003	\$ 125,028
Acquisitions	4,345
Final purchase price allocation of Shawnlee	(3,397)
Sale of interest in subsidiary	(2,169)
Other, net	38
Balance as of December 25, 2004	\$ 123,845
Acquisitions	7,461
Other, net	250
Balance as of December 31, 2005	\$ 131,556

D. Debt

On December 20, 2004, we completed a five-year, \$250 million unsecured revolving credit facility, which includes amounts reserved for letters of credit. This facility replaced our \$200 million facility. Cash borrowings are charged interest based upon an index equal to the Eurodollar rate (in the case of borrowings in US Dollars) or the bankers' acceptance rate quoted (in the case of borrowings in Canadian Dollars), plus a margin (ranging from 42.5 to 107.5 basis points, based upon our financial performance). We are also charged an annual facility fee on the entire amount of the lending commitment (ranging from 12.5 to 30 basis points, based upon our performance), and a usage premium (ranging from 7.5 to 12.5 basis points, based upon our performance) at times when borrowings exceed \$125 million. The average borrowing rate on this facility was 3.4% and 2.8% in 2005 and 2004, respectively. The amount outstanding on the revolving credit facility is included in the long-term debt summary below.

On November 25, 2002, we completed a three-year, \$200 million unsecured revolving credit facility, which includes amounts reserved for letters of credit. This facility replaced our \$175 million and \$20 million Canadian facilities. Borrowings under the revolver were charged interest based upon an index equal to the Eurodollar rate (in the case of borrowings in US Dollars) or the bankers' acceptance rate quoted (in the case of borrowings in Canadian Dollars), plus a margin (ranging from 70 to 140 basis points, based upon our financial performance). We were also charged an annual facility fee on the entire amount of the lending commitment (ranging from 17.5 to 35 basis points, based upon our performance). The average borrowing rate on this facility was 3.3% and 3.7% in 2004 and 2003, respectively. This facility was replaced on December 20, 2004 by the \$250 million facility noted above.

Outstanding letters of credit extended on our behalf aggregated \$38.1 million on December 31, 2005, which includes approximately \$18.3 million related to industrial development revenue bonds. Letters of credit have terms ranging from one to five years, and include an automatic renewal clause. The letters of credit are charged an annual interest rate ranging from 42.5 to 107.5 basis points, based upon our financial performance, under the \$250 million facility and previously, 70.0 to 140.0 basis points under the \$200 million facility.

Notes to Consolidated Financial Statements (continued)

Long-term debt and capital lease obligations are summarized as follows on December 31, 2005 and December 25, 2004 (amounts in thousands):

	2005	2004
Series 1998-A Senior Notes Tranche A, due on December 21, 2005, interest payable semi-annually at 6.69%		\$ 21,500
Series 1998-A Senior Notes Tranche B, due on December 21, 2008, interest payable semi-annually at 6.98%	\$ 59,500	59,500
Series 1998-A Senior Notes Tranche C, due on December 21, 2008, interest payable semi-annually at 6.98%	19,000	19,000
Series 2002-A Senior Notes Tranche A, due on December 18, 2009, interest payable semi-annually at 5.63%	15,000	15,000
Series 2002-A Senior Notes Tranche B, due on December 18, 2012, interest payable semi-annually at 6.16%	40,000	40,000
Revolving credit facility totaling \$250 million due on December 18, 2009, interest due monthly at a floating		
rate (4.57% on December 31, 2005)	53,434	29,108
Series 1998 Industrial Development Revenue Bonds, due on December 1, 2018, interest payable monthly at		
a floating rate (3.14% on December 31, 2005)	1,300	1,300
Series 1999 Industrial Development Revenue Bonds, due on July 1, 2029, interest payable monthly at a		
floating rate (3.05% on December 31, 2005)	2,400	2,400
Series 1999 Industrial Development Revenue Bonds, due on August 1, 2029, interest payable monthly at a		
floating rate (2.93% on December 31, 2005)	3,300	3,300
Series 2000 Industrial Development Revenue Bonds, due on October 1, 2020, interest payable monthly at a		
floating rate (3.04% on December 31, 2005)	2,700	2,700
Series 2000 Industrial Development Revenue Bonds, due on November 1, 2020, interest payable monthly at		
a floating rate (3.05% on December 31, 2005)	2,400	2,400
Series 2001 Industrial Development Revenue Bonds, due on November 1, 2021, interest payable monthly at		
a floating rate (3.04% on December 31, 2005)	2,500	2,500
Series 2002 Industrial Development Revenue Bonds, due on December 1, 2022, interest payable monthly at		
a floating rate (3.03% on December 31, 2005)	3,700	3,700
Capital lease obligations, interest imputed at 6.1%	2,106	2,084
Other	2,157	2,650
	209,497	207,142
Less current portion	458	22,033
Long-term portion	\$ 209,039	\$ 185,109
		

Financial covenants on the unsecured revolving credit facility and unsecured notes include a minimum net worth requirement, minimum interest coverage tests, and a maximum leverage ratio. The agreements also restrict the amount of additional indebtedness we may incur and the amount of assets which may be sold. We were within all of our lending requirements on December 31, 2005.

On December 31, 2005, the principal maturities of long-term debt and capital lease obligations are as follows (in thousands):

2006	\$ 4	158
2007	3	351
2008	80,8	348
2009	68,7	167
2010	2	250
Thereafter	58,8	323
	\$ 209,4	197

Notes to Consolidated Financial Statements (continued)

On December 31, 2005, the estimated fair value of our long-term debt, including the current portion, was \$214.2 million, which was \$4.7 million greater than the carrying value. The estimated fair value is based on rates anticipated to be available to us for debt with similar terms and maturities.

E. Leases

Leased property included in the balance sheet on December 31, 2005 and December 25, 2004 is as follows (in thousands):

	 2005	2004
Land and improvements	\$ 211	\$ 211
Buildings and improvements	1,909	1,899
Machinery and equipment	51	
	 2,171	 2,110
Less accumulated amortization	(214)	(135)
	\$ 1,957	\$ 1,975

We lease certain real estate under operating and capital lease agreements with original terms ranging from one to ten years. We are required to pay real estate taxes and other occupancy costs under these leases. Certain leases carry renewal options of five to fifteen years. We also lease motor vehicles, equipment, and an airplane under operating lease agreements for periods of one to ten years. Future minimum payments under non-cancelable leases on December 31, 2005 are as follows (in thousands):

		Capital Operating Leases Leases			g Total		
	<u></u>						
2006	\$	55	\$	13,198	\$	13,253	
2007		41		10,161		10,202	
2008		2,402		7,593		9,995	
2009				4,998		4,998	
2010				2,787		2,787	
Thereafter				702		702	
Total minimum lease payments	\$	2,498	\$	39,439	\$	41,937	
Less imputed interest		(392)					
Present value of minimum lease payments	\$	2,106					

Rent expense was approximately \$21.9 million, \$19.3 million, and \$15.4 million in 2005, 2004, and 2003, respectively.

F. <u>Deferred Compensation</u>

We have a program whereby certain executives irrevocably elected to defer receipt of certain compensation in 1985 through 1988. Deferred compensation payments to these executives will commence upon their retirement. We purchased life insurance on such executives, payable to us in amounts which, if assumptions made as to mortality experience, policy dividends, and other factors are realized, will accumulate cash values adequate to reimburse us for all payments for insurance and deferred compensation obligations. In the event cash values are not sufficient to fund such obligations, the program allows us to reduce benefit payments to such amounts as may be funded by accumulated cash values. The deferred compensation liabilities and related cash surrender value of life insurance policies are included in "Other Liabilities" and "Other Assets," respectively.

We also maintain a non-qualified deferred compensation plan (the "Plan") for the benefit of senior management employees who may elect to defer a portion of their annual bonus payments. The Plan provides investment options similar to our 401(k) plan, including our stock. The investment in our stock is funded by the issuance of shares to a Rabbi trust, and may only be distributed in kind. Assets held by the Plan totaled approximately \$3.2 million and \$2.7 million on December 31, 2005 and December 25, 2004, respectively, and are included in "Other Assets." Related liabilities totaled \$6.6 million and \$5.4 million on December 31, 2005 and December 25,

Notes to Consolidated Financial Statements (continued)

2004, respectively, and are included in "Other Liabilities" and "Shareholders' Equity." Assets of the Plan are recorded at fair market value. The related liabilities are recorded at fair market value, with the exception of obligations associated with investments in our stock which are recorded at the market value on the date of deferral. Under this Plan we issued 21,144 shares, 22,528 shares, and 37,678 shares in 2005, 2004, and 2003, respectively, which included distributions to participants and shares held in the Rabbi trust.

G. Sale of Accounts Receivable

On September 25, 2003, we entered into an accounts receivable sale arrangement with a bank. On November 12, 2004 we amended and extended this agreement. Under the terms of the agreement:

- We sold specific receivables to the bank at an agreed-upon price at terms ranging from one month to one year.
- We serviced the receivables sold and outstanding on behalf of the bank at a rate of 0.50% per annum.
- We received an incentive servicing fee, which we accounted for as a retained interest in the receivables sold. Our retained interest is determined based on the fair market value of anticipated collections in excess of the Agreed Base Value of the receivables sold. Appropriate valuation allowances were included in the retained interest.
- The maximum amount of receivables which could be sold and outstanding at any point in time under this arrangement was \$50 million.

This program was terminated on October 28, 2005; therefore, no receivables were sold and outstanding on December 31, 2005. On December 25, 2004, \$19.5 million of receivables were sold and outstanding, and we recorded \$1.3 million of retained interest in other current assets. A summary of the transactions we completed in 2005, 2004, and 2003 is presented below (in thousands).

	2005		2004		2003	
Accounts receivable sold	\$	351,181	\$	301,325	\$ 101,930	
Retained interest in receivables		1,459		(3,892)	(2,039)	
Expense from sale		(1,214)		(631)	(168)	
Servicing fee received		137		126	37	
Discounts and sales allowances		(3,594)		(2,873)	(840)	
Net cash received from sale	\$	347,969	\$	294,055	\$ 98,920	

H. Common Stock

On June 1, 1993, our shareholders approved the Incentive Stock Option Plan (the "Plan") for our officers. Options for the purchase of all 1,200,000 shares of our common stock authorized under the Plan have been granted. The Plan provides that the options are exercisable only if the officer is employed by us at the time of exercise and holds at least seventy-five percent of the individuals' shares held on April 1, 1993. The Plan also requires the option shares to be held for periods of six months to three years. The remaining options are exercisable within thirty days of the anniversary of the Plan in 2006 through 2008.

In January 1994, the Employee Stock Gift Program was approved by the Board of Directors which allows us to gift shares of stock to eligible employees based on length of service. We gifted shares of stock under this Plan in 2005, 2004, and 2003, respectively, and recognized the market value of the shares at the date of issuance as an expense totaling approximately \$55,000, \$56,000, and \$51,000, respectively.

In April 1994, our shareholders approved the Employee Stock Purchase Plan ("Stock Purchase Plan") and Directors' Retainer Stock Plan ("Stock Retainer Plan"). In April 2002, our shareholders approved the 2002 Employee Stock Purchase Plan ("2002 Stock Purchase Plan") to succeed the Stock Purchase Plan. The plans allow eligible employees to purchase shares of our stock at a share price equal to 85% of fair market value on the purchase date. In 2005, 2004, and 2003, shares were issued under this Plan for amounts totaling approximately \$511,000, \$411,000, and \$417,000, respectively. The weighted-average discounted fair value of these shares was \$36.92, \$26.34, and \$17.04, respectively.

The Stock Retainer Plan allows eligible members of the Board of Directors to defer their retainer fees and receive shares of our stock at the time of their retirement, disability or death. The number of shares to be received is equal to the amount of the retainer fee deferred multiplied by 110% divided by the fair market value of a share of our stock at the time of deferral, is increased for dividends

Notes to Consolidated Financial Statements (continued)

declared and may only be distributed in kind. We have accrued, in shareholders' equity approximately \$559,000 and \$533,000 on December 31, 2005 and December 25, 2004, respectively, for obligations incurred under this Plan. In 2005 and 2003, shares were issued as part of a distribution from the Plan for amounts totaling approximately \$184,000 in 2005 and \$98,000 in 2003.

In January 1997, we instituted a Directors' Stock Grant Program. In lieu of a cash increase in the amount of Director fees, each outside Director receives 100 shares of stock for each board meeting attended up to a maximum of 400 shares per year. In 2005, 2004, and 2003, we issued shares and recognized the market value of the shares on the date of issuance as an expense totaling approximately \$107,000, \$75,000, and \$35,000, respectively.

On April 28, 1999, our shareholders approved the Long Term Stock Incentive Plan (the "1999 Plan") to succeed the 1997 Long Term Stock Incentive Plan (the "1997 Plan"). The 1999 Plan reserves a maximum of 1,000,000 shares, plus 406,029 shares remaining under the 1997 Plan, plus an annual increase of no more than 200,000 shares which may be added on the date of the annual meeting of shareholders each year. The 1999 Plan provides for the granting of stock options, reload options, stock appreciation rights, restricted stock, performance shares and other stock-based awards. The term of the 1999 Plan is ten years. In 2004 and 2003, we granted stock options for 100,000 and 140,000 shares, respectively.

On April 17, 2002, under the 1999 Plan, a Conditional Share Grant Agreement was executed which will grant our Chief Executive Officer 10,000 shares of common stock immediately upon the satisfaction of the terms and conditions set forth in the Agreement. We have accrued in shareholders' equity approximately \$221,000 and \$129,000 on December 31, 2005 and December 25, 2004 respectively, for this grant.

As of December 31, 2005, a total of 2,408,757 shares are reserved for issuance under the plans mentioned above and under Note I below.

On November 14, 2001, the Board of Directors approved a share repurchase program (which succeeded a previous program) allowing us to repurchase up to 2,500,000 shares of our common stock. In 2004 and 2003, we repurchased 4,050 shares, and 123,234 shares, respectively, under these programs. As of December 31, 2005, cumulative total authorized shares available for repurchase is approximately 1.5 million shares.

Common stock activity for 2005, 2004 and 2003 was as follows:

	Note			
		2005	2004	2003
Shares issued under plan:				
Employee Stock Purchase	Н	13,839	15,594	24,469
Stock option	I	397,406	155,083	65,284
Employee stock plans		411,245	170,677	89,753
Stock gift	Н	1,213	1,736	2,397
Directors' Stock Grant	Н	2,500	2,300	1,600
Stock grant plans		3,713	4,036	3,997
Deferred compensation	F	21,144	22,528	37,678
Directors' Stock Retainer	Н	11,930		6,156
Deferred compensation plans		33,074	22,528	43,834
Stock notes receivable	J	1,605	195	57,232
Shares received for exercise of stock options		(49,244)	(4,695)	
Stock repurchase	Н		(4,050)	(123,234)
		400,393	188,691	71,582
Beginning common stock		18,002,255	17,813,564	17,741,982
Ending common stock		18,402,648	18,002,255	17,813,564

Notes to Consolidated Financial Statements (continued)

I. Stock Options and Stock-Based Compensation

Stock options issued under the 1999 Plan are granted to employees and officers at exercise prices which equaled or exceeded the market value of the stock on the date of grant. The options are exercisable from three to fifteen years from the date of grant and the recipients must be employed by us on the date of exercise.

No options were granted in 2005. Options were granted in 2004 and 2003 with exercise prices which were equal to the market prices on the date of grant.

Stock option activity since the end of 2002 is summarized as follows:

	Shares of Common Stock Attributable to Options	Weighted Average Exercise Price Options		A Fair	eighted verage Value of ns Granted
Outstanding on December 28, 2002	2,105,874	\$	16.86		
Granted	140,000	\$	17.10	\$	6.18
Exercised	(65,284)	\$	13.24		
Forfeited	(185,074)	\$	18.73		
Outstanding on December 27, 2003	1,995,516	\$	16.83		
Granted	100,000	\$	30.64	\$	10.34
Exercised	(155,083)	\$	16.86		
Forfeited	(63,174)	\$	21.01		
Outstanding on December 25, 2004	1,877,259	\$	17.42		
Exercised	(397,406)	\$	11.78		
Forfeited	(94,974)	\$	16.81		
Outstanding on December 31, 2005	1,384,879	\$	19.08		

Options to purchase 237,529 shares were exercisable on December 31, 2005 with a weighted average price of \$18.22. Options to purchase 121,073 shares were exercisable on December 25, 2004 with a weighted average price of \$16.26. Options to purchase 55,003 shares were exercisable on December 27, 2003 with a weighted average price of \$13.01. The following table summarizes information concerning options on December 31, 2005:

Range of Exercise Prices	Number Outstanding	Weighted-Average Remaining Contractual Life
\$6.00 — \$10.00	115,000	2.09
\$10.01 — \$14.00	133,741	2.17
\$14.01 — \$18.00	390,950	2.16
\$18.01 — \$21.00	59,706	1.51
\$21.01 — \$23.00	330,482	2.03
\$23.01 — \$25.00	180,000	3.97
\$25.01 — \$36.01	175,000	5.71
	1,384,879	

J. Employees' Stock Notes Receivable

Notes were obtained by us from certain officers for the purchase of our common stock. Interest on all of the outstanding notes range from fixed rates of five to eleven percent per annum and a variable rate of the prime rate less 10% (minimum 6%, maximum 12%).

Notes to Consolidated Financial Statements (continued)

Each loan is evidenced by a promissory note from the participating officer, and is secured by all of the shares purchased with the loan proceeds. As of August 1, 2002, we no longer issue notes to executive officers under this program.

On March 31, 2005, we sold 1,605 shares of common stock to various employees in exchange for notes receivable totaling approximately \$62,000. Interest on the note is fixed at 4.5% per annum. The loan is evidenced by a promissory note from the participating employee, and is secured by all of the shares purchased with the loan proceeds.

On March 31, 2004, we sold 195 shares of common stock to an employee in exchange for a note receivable totaling approximately \$6,000. Interest on the note is fixed at 4.8% per annum. The loan is evidenced by a promissory note from the participating employee, and is secured by all of the shares purchased with the loan proceeds.

On April 30, 2003, we sold 57,232 shares of common stock to employees in exchange for notes receivable totaling approximately \$887,000. Interest on these notes is fixed at 4.8% per annum. Each loan is evidenced by a promissory note from the participating employee, and is secured by all of the shares purchased with the loan proceeds.

All loans are recourse loans. On December 31, 2005, payments on the notes are due as follows (in thousands):

2006	\$	71
2007		79
2008		97
2009		234
2010		252
Thereafter		571
	\$ 1	1,304

K. Retirement Plans

We have a profit sharing and 401(k) plan for the benefit of substantially all of our employees, excluding the employees of certain non-wholly owned subsidiaries. Amounts contributed to the plan are made at the discretion of the Board of Directors. We matched 50% of employee contributions in 2005, 2004, and 2003, on a discretionary basis, totaling \$3.7 million, \$3.3 million, and \$2.9 million, respectively. In addition, we made an additional discretionary match of approximately \$311,000 in 2003. The basis for matching contributions may not exceed the lesser of 6% of the employee's annual compensation or \$14,000.

L. Income Taxes

Income tax provisions for the years ended December 31, 2005, December 25, 2004, and December 27, 2003 are summarized as follows (in thousands):

		2005	2004	2003
Currently Payable:				
Federal	\$	38,250	\$ 26,385	\$ 19,331
State and local		5,717	3,728	2,296
Foreign		4,342	486	952
		48,309	 30,599	22,579
Net Deferred:				
Federal		(3,947)	(712)	2,422
State and local		(344)	8	(443)
Foreign		(2,968)	 1,567	 (233)
	·	(7,259)	 863	 1,746
	\$	41,050	\$ 31,462	\$ 24,325

Notes to Consolidated Financial Statements (continued)

The effective income tax rates are different from the statutory federal income tax rates for the following reasons:

	2005	2004	2003
Statutory federal income tax rate	35.0%	35.0%	35.0%
State and local taxes (net of federal benefits)	3.2	2.9	1.8
Effect of minority owned interest in earnings of partnerships	(0.3)	(0.9)	(0.1)
Manufacturing deduction	(0.8)		
Other, net		0.9	0.3
Effective income tax rate	37.1%	37.9%	37.0%

The American Jobs Creation Act of 2004 ("Act") that was signed into law by the President on October 22, 2004 provides for a special one-time tax deduction of 85% of certain foreign earnings that are repatriated (as defined by the Act). In order to qualify for the deduction, the earnings must be reinvested in the United States pursuant to a domestic reinvestment plan established by the company's chief executive officer and approved by its board of directors. Certain other criteria in the Act must be satisfied as well. Once a decision is reached to remit foreign earnings, the impact must be recorded in the period in which the decision is made.

On May 10, 2005, the Internal Revenue Service and United States Department of the Treasury issued guidance concerning the calculation of tax on a distribution under Section 965 of the Internal Revenue Code. Based on this guidance, we have repatriated approximately \$2.3 million of undistributed foreign earnings under the Act, which resulted in related income tax expense of \$0.1 million. We have not provided for United States income taxes on the remaining undistributed earnings of foreign subsidiaries totaling approximately \$3.7 million. Recording deferred income taxes on these undistributed earnings is not required because these earnings have been deemed to be permanently reinvested. These amounts would be subject to possible United States taxation only if remitted as dividends. If the amounts were not considered permanently reinvested, we would have recorded a deferred tax liability of approximately \$215,000.

Temporary differences which give rise to deferred tax assets and (liabilities) on December 31, 2005 and December 25, 2004 are as follows (in thousands):

	2	005	2004
Employee benefits	\$	6,337	\$ 4,907
Foreign subsidiary net operating loss		702	216
Depreciation		(11,555)	(15,575)
Inventory		(18)	(658)
Accrued expenses		487	207
All other, net		(3,709)	(3,639)
	\$	(7,756)	\$ (14,542)
Valuation allowance			(473)
	\$	(7,756)	\$ (15,015)
		,	

The 2004 valuation allowance consists of a capital loss carryforward we had related to a prior investment in a wholly-owned subsidiary, UFP de Mexico and Canada. We did not anticipate realizing a future benefit from this loss carryforward, therefore, we had established an allowance for the entire amount of the future benefit. This carryforward expired at the end of 2005.

M. Commitments, Contingencies, and Guarantees

We are self-insured for environmental impairment liability through a wholly owned subsidiary, UFP Insurance Ltd., a licensed captive insurance company. We own and operate a number of facilities throughout the United States that chemically treat lumber products. In connection with the ownership and operation of these and other real properties, and the disposal or treatment of hazardous or toxic substances, we may, under various federal, state, and local environmental laws, ordinances, and regulations, be potentially liable for removal and remediation costs, as well as other potential costs, damages, and expenses. Insurance reserves, calculated with no discount rate, have been established to cover remediation activities at our Union City, GA; Stockertown, PA; Elizabeth City,

Notes to Consolidated Financial Statements (continued)

NC; Auburndale, FL; Schertz, TX; and Janesville, WI wood preservation facilities. In addition, a small reserve was established for our Thornton, CA property to remove asbestos and certain lead containing materials which existed on the property at the time of purchase.

Including amounts from our wholly owned captive insurance company, we have reserved approximately \$1.7 million and \$1.9 million on December 31, 2005 and December 25, 2004, respectively, representing the estimated costs to complete future remediation efforts and has not been reduced by an insurance receivable.

The manufacturers of CCA preservative voluntarily discontinued the registration of CCA for certain residential applications as of December 31, 2003. Our wood preservation facilities have been converted to alternate preservatives, either ACQ or borates. In March 2005, one facility began using CCA to treat certain marine products and panel goods for which ACQ is not a suitable preservative.

In November 2003, the EPA published its report on the risks associated with the use of CCA in children's playsets. While the study observed that the range of potential exposure to CCA increased by the continuous use of playsets, the EPA concluded that the risks were not sufficient to require removal or replacement of any CCA treated structures. The EPA did refer a question on the use of sealants to a scientific advisory panel. The panel issued a report which provides guidance to the EPA on the use of various sealants but does not mandate their use. The EPA is reviewing the report and is expected to issue further clarifications.

The results of the EPA study are consistent with a prior Consumer Products Safety Commission (CPSC) study which reached a similar conclusion.

In addition, various special interest environmental groups have petitioned certain states requesting restrictions on the use or disposal of CCA treated products. The wood preservation industry trade groups are working with the individual states and their regulatory agencies to provide an accurate, factual background which demonstrates that the present method of uses and disposal is scientifically supported.

We have been requested by a customer to defend it from purported class action lawsuits. One such lawsuit is currently pending in Illinois. The purported class action lawsuit seeks unspecified damages from this customer, based on generalized claims under a purported theory of violation of individual state Consumer Protection Act statutes. To date, none of these cases have been certified as a class action. The Illinois case was previously dismissed without prejudice. Based on an alleged violation of the Consumer Protection Act, the claim has been restated and filed. The case does not allege personal injury or property damage. The judge in this case denied class certification for this case in December 2005. As previously stated, our vendors believe and scientific studies support the fact that CCA treated lumber poses no unreasonable risks, and we intend to vigorously defend this position. While our customer has charged us for certain costs incurred in the defense of these claims and we have expensed them accordingly, we have not formally accepted liability of these costs.

We believe that based on current facts, laws, and existing scientific evidence, as well as the favorable disposition of the above referenced lawsuits, that the likelihood of a material adverse financial impact from the remaining claims is remote. Therefore, we have not accrued for any potential loss related to the contingencies above. However, potential liabilities of this nature are not conducive to precise estimates and are subject to change. To the extent we are required to defend these actions, we intend to do so vigorously and will monitor these facts on an ongoing basis.

In addition, on December 31, 2005, we were parties either as plaintiff or a defendant to a number of lawsuits and claims arising through the normal course of our business. In the opinion of management, our consolidated financial statements will not be materially affected by the outcome of these contingencies and claims.

On December 31, 2005, we had outstanding purchase commitments on capital projects of approximately \$2.9 million included in other liabilities.

We provide a variety of warranties for products we manufacture. Historically, warranty claims have not been material.

In certain cases we jointly bid on contracts with framing companies to supply building materials to site-built construction projects. In some of these instances we are required to post payment and performance bonds to insure the owner that the products and installation services are completed in accordance with our contractual obligations. We have agreed to indemnify the surety for claims made against the bonds. Historically, we have not had any claims for indemnity from our sureties. As of December 31, 2005, we had approximately \$26.9 million in outstanding performance bonds which expire during the next two to twenty-five months. In addition, approximately \$8.8 million in payment and performance bonds are outstanding for completed projects which are still under warranty.

Notes to Consolidated Financial Statements (continued)

We have entered into operating leases for certain assets that include a guarantee of a portion of the residual value of the leased assets. If at the expiration of the initial lease term we do not exercise our option to purchase the leased assets and these assets are sold by the lessor for a price below a predetermined amount, we will reimburse the lessor for a certain portion of the shortfall. These operating leases will expire periodically over the next five years. The estimated maximum aggregate exposure of these guarantees is approximately \$1.7 million.

Under our sale of accounts receivable agreement, we guarantee that Universal Forest Products RMS, LLC, as accounts servicer, will remit collections on receivables sold to the bank. (See Note G.)

On December 31, 2005, we had outstanding letters of credit totaling \$38.1 million, primarily related to certain insurance contracts and industrial development revenue bonds, as further described below.

In lieu of cash deposits, we provide irrevocable letters of credit in favor of our insurers to guarantee our performance under certain insurance contracts. We currently have irrevocable letters of credit outstanding totaling approximately \$19.8 million for these types of insurance arrangements. We have reserves recorded on our balance sheet, in accrued liabilities, that reflect our expected future liabilities under these insurance arrangements.

We are required to provide irrevocable letters of credit in favor of the bond trustees for all of the industrial development revenue bonds that we have issued (see Note D). These letters of credit guarantee principal and interest payments to the bondholders. We currently have irrevocable letters of credit outstanding totaling approximately \$18.3 million related to our outstanding industrial development revenue bonds. These letters of credit have varying terms but may be renewed at the option of the issuing banks.

Certain wholly owned domestic subsidiaries have guaranteed the indebtedness of Universal Forest Products, Inc. in certain debt agreements, including the Series 1998-A Senior Notes, Series 2002-A Senior Notes, and our revolving credit facility. The maximum exposure of these guarantees is limited to the indebtedness outstanding under these debt arrangements and this exposure will expire concurrent with the expiration of the debt agreements (see Note D).

Our treating operations currently include 30 "Subpart W" drip pads, defined as hazardous waste management units by the EPA. The rules regulating drip pads require that the pad be "closed" at the point that it is no longer used to manage hazardous waste. Closure involves identification and disposal of all contamination from the wood treating operations. The ultimate cost of closure is dependent upon a number of factors including, but not limited to, identification and removal of contamination, cleanup standards that vary from state to state, and the time period over which the cleanup would be completed. Based on our knowledge of existing circumstances, it is considered probable that these costs will approximate \$465,000. As a result, this amount has been recorded as a liability and recorded in other long-term liabilities on December 31, 2005 in accordance with FIN 47.

N. Sale of Real Estate and Interest in Subsidiary

In January 2005, we sold real estate in Stockton, CA for \$2.3 million and recorded a pre-tax gain of approximately \$1.2 million.

In December 2004, we sold real estate in Elkhart, IN and Thornton, CA and recognized a net pre-tax gain of \$426,000.

In June 2004, we sold a plant in Modesto, CA and recognized a pre-tax gain of approximately \$368,000.

In March 2004, we sold a plant in Bend, OR and recognized a pre-tax gain of approximately \$562,000 on the sale in the first quarter and an additional \$207,000 in the second quarter as we collected the note receivable issued to us on the sale.

In January 2004, we sold our 60% ownership in Nascor Incorporated, a Calgary, Alberta-based manufacturer of engineered wood components and licensor of I-joist manufacturing technology. The total sales price we collected was \$4.7 million and we recorded a pre-tax accounting loss of approximately \$193,000.

O. Gain on Insurance Settlement

In April 2004, our plant in Thorndale, Ontario was destroyed by a fire. In accordance with FIN 30, *Accounting for Involuntary Conversions of Non-Monetary Assets to Monetary Assets*, we wrote off the net book value of the destroyed inventory and property totaling \$3.6 million. The insured value of the property exceeded its net book value by approximately \$1.4 million, which was recorded as a gain on insurance settlement. As of December 25, 2004, we have collected \$2.0 million of insurance proceeds. In 2005, we collected the remaining insurance proceeds of \$3.0 million.

Notes to Consolidated Financial Statements (continued)

P. Segment Reporting

SFAS No. 131, *Disclosures about Segments of an Enterprise and Related Information* ("SFAS 131") defines operating segments as components of an enterprise about which separate financial information is available that is evaluated regularly by the chief operating decision maker in deciding how to allocate resources and in assessing performance. Under the definition of a segment, our Eastern and Western Divisions may be considered an operating segment of our business. Under SFAS 131, segments may be aggregated if the segments have similar economic characteristics and if the nature of the products, distribution methods, customers and regulatory environments are similar. We have chosen to aggregate our divisions into one reporting segment. Our divisions operate manufacturing and treating facilities throughout North America.

In 2005, 2004, and 2003, 22%, 25%, and 30% of net sales, respectively, were to a single customer.

Information regarding principal geographic areas was as follows (in thousands):

	2005			2004			 2003				
	Net Sales		Long-Lived Tangible Assets		Net Sales			ong-Lived Fangible Assets	Net Sales		Long-Lived Tangible Assets
United States	\$ 2,621,443	\$	207,334	\$	2,373,289	\$,	194,480	\$ 1,813,257	\$	182,904
Foreign	70,079		24,886		79,992			29,745	85,573		38,111
Total	\$ 2,691,522	\$	232,220	\$	2,453,281	\$;	224,225	\$ 1,898,830	\$	221,015

Sales generated in Canada and Mexico are primarily to customers in the United States of America.

The following table presents, for the periods indicated, our percentage of value-added and commodity-based sales to total sales.

	Value-Added	Commodity-Based
2005	52.7%	47.3%
2004	50.7%	49.3%
2003	51.1%	48.9%

Value-added product sales consist of fencing, decking, lattice, and other specialty products sold to the DIY/retail market, industrial packaging, engineered wood components used in site-built construction, and "wood alternative" products. Wood alternative products consist primarily of composite wood and plastics. Although we consider the treatment of dimensional lumber with certain chemical preservatives a value-added process, treated lumber is not presently included in the value-added sales totals. Commodity-based product sales consist primarily of remanufactured lumber and preservative treated lumber.

Notes to Consolidated Financial Statements (continued)

The following table presents, for the periods indicated, our net sales (in thousands) by major product classification.

	Years Ended					
	D	ecember 31, 2005	D	ecember 25, 2004	December 27, 2003	
Value-Added Sales						
Fencing	\$	152,867	\$	139,473	\$	127,899
Decking		45,864		37,908		37,816
Lattice		17,485		20,755		20,705
Outdoor preservative treated products		18,667		14,469		11,820
Wood alternative products		42,516		33,348		19,357
Engineered wood components and other building materials		756,968		656,338		523,508
Turn-key framing and installed sales		126,243		120,741		58,576
Packaging		82,987		57,581		42,138
Specialty lumber products		93,443		84,919		73,650
Other		81,410		78,155		55,782
Total Value-Added Sales		1,418,450		1,243,687		971,251
Commodity-Based Sales						
Dimensional lumber		510,954		451,041		296,512
Preservative treated lumber		480,294		489,682		450,891
Plywood and OSB		271,487		254,499		165,545
Other		10,337		14,372		14,631
Total Commodity-Based Sales		1,273,072		1,209,594		927,579
Total Net Sales	\$	2,691,522	\$	2,453,281	\$	1,898,830

Q. Quarterly Financial Information (Unaudited)

The following table sets forth selected financial information for all of the quarters, each consisting of 13 weeks (except fourth quarter of 2005 which consisted of 14 weeks) during the years ended December 31, 2005 and December 25, 2004 (in thousands, except per share data):

	Fi	irst	st Second		TI	nird	Fourth		
	2005	2004	2005	2004	2005	2004	2005	2004	
Net sales	\$ 537,160	\$ 465,665	\$ 779,552	\$ 742,568	\$ 721,497	\$ 709,294	\$ 653,313	\$ 535,754	
Gross profit	67,229	56,361	101,242	92,821	99,062	83,792	91,723	63,279	
Net earnings	9,229	5,567	22,790	19,756	19,171	14,626	16,183	8,654	
Basic earnings per share	0.51	0.31	1.24	1.09	1.04	0.81	0.87	0.48	
Diluted earnings per share	0.49	0.30	1.20	1.06	1.00	0.78	0.84	0.46	

R. Subsequent Events

On January 9, 2006, one of our subsidiaries acquired certain assets of Classic Truss Company, Inc. ("Classic"), which designs and manufactures trusses for the site-built construction market in the region surrounding Ft. Pierce, FL. The purchase price was approximately \$2.1 million. Classic had net sales totaling approximately \$6.0 million in 2005.

Price Range of Common Stock and Dividends

Our common stock trades on the Nasdaq National Market tier of the Nasdaq Stock Market under the symbol UFPI. The following table sets forth the range of high and low sales prices as reported by Nasdaq.

Fiscal 2005	High	Low	Fiscal 2004	High	Low
Fourth Quarter	61.69	50.34	Fourth Quarter	44.34	31.50
Third Quarter	58.97	39.78	Third Quarter	34.19	28.54
Second Quarter	42.86	37.10	Second Quarter	33.03	26.36
First Quarter	44.55	37.03	First Quarter	34.48	28.08

There were approximately 1,000 shareholders of record as of January 31, 2006.

In 2005, we paid dividends on our common stock of \$.055 per share in December and \$.050 per share in June. In 2004, we paid dividends on our common stock of \$.050 per share in June and December. We intend to continue with our current semi-annual dividend policy for the foreseeable future.

Directors and Executive Officers

BOARD OF DIRECTORS

Peter F. Secchia Chairman of the Board Universal Forest Products, Inc.

William G. Currie Vice Chairman of the Board and Chief Executive Officer Universal Forest Products, Inc.

Dan M. Dutton Chairman of the Board Stimson Lumber Co.

John M. Engler President and Chief Executive Officer National Association of Manufacturers

John W. Garside President and Treasurer Woodruff Coal Company

Gary F. Goode, CPA Chairman Titan Sales & Consulting, LLC

Mark A. Murray

President Grand Valley State University

Louis A. Smith

President Smith and Johnson, Attorneys, P.C. EXECUTIVE OFFICERS

William G. Currie Vice Chairman of the Board and Chief Executive Officer

Michael B. Glenn President and Chief Operating Officer

Michael R. Cole Chief Financial Officer and Treasurer

Robert D. Coleman Executive Vice President Manufacturing

C. Scott Greene President Universal Forest Products Eastern Division, Inc.

Robert K. Hill President Universal Forest Products Western Division, Inc.

Ronald G. Klyn Chief Information Officer

Matthew J. Missad

Shareholder Information

ANNUAL MEETING

The annual meeting of Universal Forest Products, Inc., will be held at 8:30 a.m. on April 19, 2006, at the Company's corporate headquarters, 2801 East Beltline NE, Grand Rapids, MI 49525.

SHAREHOLDER INFORMATION

Shares of the Company's stock are traded under the symbol UFPI on the NASDAQ Stock Market. The Company's 10-K report, filed with the Securities and Exchange Commission, will be provided free of charge to any shareholder upon written request. For more information contact:

Investor Relations Department

Universal Forest Products, Inc.

2801 East Beltline NE

Grand Rapids, MI 49525

Telephone: (616) 364-6161

Web: www.ufpi.com

SECURITIES COUNSEL

Varnum, Riddering, Schmidt & Howlett

Grand Rapids, MI

INDEPENDENT ACCOUNTANTS

Ernst & Young LLP

Grand Rapids, MI

TRANSFER AGENT/

SHAREHOLDER INQUIRIES

American Stock Transfer & Trust Company serves as the transfer agent for the Corporation. Inquiries relating to stock transfers, changes of ownership, lost or stolen stock certificates, changes of address, and dividend payments should

be addressed to:

American Stock Transfer & Trust Co.

59 Maiden Lane

New York, NY 10005

Telephone: (718) 921-8210

UNIVERSAL FOREST

PRODUCTS, INC.,

CORPORATE HEADQUARTERS

2801 East Beltline NE

Grand Rapids, MI 49525

Telephone: (616) 364-6161

Facsimile: (616) 364-5558

UNIVERSAL FOREST

PRODUCTS, INC.,

AND ITS AFFILIATES

Locations:

Arlington, TX

Ashburn, GA

Auburn, NY

Auburndale, FL

Belchertown, MA

Berlin, NJ

Blanchester, OH

Bunn, NC

Burlington, NC

Chaffee, NY Chandler, AZ

Chesapeake, VA

Clinton, NY

Conway, SC

Crestwood, MO

Dallas, NC

Dallas, TX

Denver, CO

Durango, Durango, Mexico

Earlysville, VA

Eatonton, GA

Eliot, ME

Elizabeth City, NC

Emlenton, PA

Englewood, CO

Fishersville, VA

Folkston, GA Fontana, CA

Ft. Pierce, FL

Georgetown, DE

Gordon, PA

Grandview, TX

Grand Rapids, MI

Granger, IN

Haleyville, AL

Hamilton, OH

Harrisonville, MO

Hope, AR

Houston, TX

Hudson, NY

Indianapolis, IN

Jacksonville, FL

Janesville, WI

Jefferson, GA

Kyle, TX

Lacolle, Quebec, Canada

Lafayette, CO

Lancaster, PA

Lansing, MI

Las Vegas, NV (2)

Liberty, NC

Lodi, OH

London, Ontario, Canada

Minneota, MN

Moultrie, GA

New London, NC

New Waverly, TX

New Windsor, MD

Ocala, FL

Ooltewah, TN

Parker, PA

Pearisburg, VA

Plainville, MA

Prairie du Chien, WI

Ranson, WV

Riverside, CA

Saginaw, TX

Salisbury, NC

San Antonio, TX

San Diego, CA

Sanford, NC

Santee, SC Schertz, TX

Sidney, NY

Silsbee, TX

Springfield, IL

Stockertown, PA

Tampa, FL

Tecate, Baja California, Mexico

Thornton, CA

Union City, GA

Warrens, WI

Westville, IN

White Bear Lake, MN

White Pigeon, MI

Windsor, CO

Woodburn, OR

UNIVERSAL FOREST PRODUCTS, INC. CODE OF ETHICS FOR SENIOR FINANCIAL OFFICERS

Each person who has been designated by the Board of Directors of Universal Forest Products, Inc. (the "Company") as a senior financial officer of the Company shall, as a condition of employment by the Company, be required to sign and deliver to the Company the following statement:

In my role as a senior financial officer of Universal Forest Products, Inc. (the "Company"), I certify to the Company and the Audit Committee of the Board of Directors of the Company, that I adhere to and advocate the following principles and responsibilities governing my professional and ethical conduct, and to the best of my knowledge and ability:

- 1. I act with honesty and integrity, avoiding actual or apparent conflicts of interest in personal and professional relationships.
- 2. I provide constituents with information that is accurate, complete, objective, relevant, timely, and understandable.
- 3. I comply with rules and regulations of federal, state, and local governments, and other appropriate private and public regulatory agencies.
- 4. I act in good faith, responsibly, with due care, competence, and diligence, without misrepresenting material facts or allowing my independent judgment to be subordinated or otherwise compromised.
- 5. I respect the confidentiality of information acquired in the course of my work except when authorized or otherwise legally obligated to disclose. Confidential information acquired in the course of my work is not used for my personal advantage.
- 6. I share knowledge and maintain skills important and relevant to my constituents' needs.
- 7. I proactively promote ethical behavior among my professional peers.
- 8. I comply with and adhere to each and all of the Company's policies and practices, including those policies governing accounting and financial reporting practices and procedures.

/s/ Scott T. Bravata	February 27, 2006
(signature)	Dated

LIST OF REGISTRANT'S SUBSIDIARIES AND AFFILIATES

- 1. Advanced Component Systems LLC, a Michigan Limited Liability Company.
- 2. Atlantic Building Professionals, LLC, a Michigan Limited Liability Company.
- 3. AW Construction, LLC, a Connecticut Limited Liability Company.
- 4. D&L Framing, LLC, a Nevada Limited Liability Company (50% owned).
- 5. D&R Framing Contractors, L.L.C., a Michigan Limited Liability Company (50% owned).
- 6. Euro-Pacific Building Materials, Inc., an Oregon Corporation.
- 7. Euro-Pacific International Corp., an Oregon Corporation.
- 8. Indianapolis Real Estate, LLC., a Michigan Limited Liability Company.
- 9. Maine Ornamental, LLC, a Michigan Limited Liability Company.
- 10. Midwest Framing, LLC (d/b/a Professional Framers of Minnesota), a Michigan Limited Liability Company.
- 11. Norpac Construction, L.L.C., a Nevada Limited Liability Company (75% owned).
- 12. Pinelli Universal, S. de R.L. de C.V., a Mexican Corporation (50% owned).
- 13. Pinelli Universal Tecate, S. de R.L. de C.V., a Mexican Corporation.
- 14. Shawnlee Construction, LLC, a Michigan Limited Liability Company (75% owned).
- 15. Shepardville Construction, LLC, a Michigan Limited Liability Company.
- 16. Texas Framing, LLC (d/b/a Professional Framers of Texas), a Michigan Limited Liability Company.
- 17. Tecate Real Estate, S. de R.L. de C.V., a Mexican Corporation (50% owned).
- 18. Treating Services of Minnesota, LLC, a Michigan Limited Liability Company.
- 19. Tresstar, LLC, a Michigan Limited Liability Company.
- 20. UFP Framing LLC, a Michigan Limited Liability Company.
- 21. UFP Framing of Florida, LLC, a Michigan Limited Liability Company.
- 22. UFP Insurance Ltd., an exempted company organized under the laws of Bermuda.
- 23. UFP Real Estate, Inc., a Michigan Corporation.
- 24. UFP Transportation, Inc., a Michigan Corporation.
- 25. UFP Ventures, Inc., a Michigan Corporation.
- 26. UFP Ventures II, Inc., a Michigan Corporation.
- 27. Universal Consumer Products, Inc., a Michigan Corporation.
- 28. Universal Forest Products 401K/Profit Sharing Trust Fund.
- 29. Universal Forest Products Eastern Division, Inc., a Michigan Corporation.
- 30. Universal Forest Products Education Foundation.
- 31. Universal Forest Products Foundation, a Michigan Nonprofit Corporation.
- 32. Universal Forest Products FSC, Inc., a Barbados company.
- 33. Universal Forest Products Holding Company, Inc., a Michigan Corporation.
- 34. U. F. P. Mexico Holdings, S. de R.L. de C.V., a Mexican Corporation.

- 35. Universal Forest Products of Canada, Inc., a Canadian Corporation.
- 36. Universal Forest Products of Modesto L.L.C., a Michigan Limited Liability Company.
- 37. Universal Forest Products Reclamation Center, Inc., a Michigan Corporation.
- 38. Universal Forest Products RMS, LLC, a Michigan Limited Liability Company.
- 39. Universal Forest Products Texas Limited Partnership, a Michigan Limited Partnership.
- 40. Universal Forest Products Western Division, Inc., a Michigan Corporation.
- 41. Universal Truss, Inc., a Michigan Corporation.
- 42. Western Building Professionals, LLC, a Michigan Limited Liability Company.
- 43. Western Building Professionals of California, Inc., a Michigan Corporation.
- 44. Western Building Professionals of California II Limited Partnership, a Michigan Limited Partnership.

CONSENT OF INDEPENDENT REGISTERED PUBLIC ACCOUNTING FIRM

We consent to the incorporation by reference in this Form 10-K of Universal Forest Products, Inc. and subsidiaries of our reports dated February 20, 2006, with respect to the consolidated financial statements of Universal Forest Products, Inc. and subsidiaries, Universal Forest Products, Inc. and subsidiaries management's assessment of the effectiveness of internal control over financial reporting, and the effectiveness of internal control over financial reporting of Universal Forest Products, Inc. and subsidiaries, included in the 2005 Annual Report to Shareholders of Universal Forest Products, Inc. and subsidiaries.

We also consent to the incorporation by reference in the Registration Statement File Numbers 33-81128, 33-81116, 33-81450, 333-60630 and 333-88056 on Form S-8 and Registration File Number 333-75278 on form S-3 of our reports dated February 20, 2006, with respect to the consolidated financial statements of Universal Forest Products, Inc. and subsidiaries management's assessment of the effectiveness of internal control over financial reporting, and the effectiveness of internal control over financial reporting of Universal Forest Products, Inc. and subsidiaries, incorporated by reference in the Form 10-K of Universal Forest Products, Inc. and subsidiaries for the year ended December 31, 2005.

/s/ Ernst & Young LLP ERNST & YOUNG LLP

Grand Rapids, Michigan March 8, 2006

Certification

I, William G. Currie, certify that:

- 1. I have reviewed this report on Form 10-K of Universal Forest Products, Inc.;
- Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
- 3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
- 4. The registrant's other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
 - a. Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
 - b. Designed such internal control over financial reporting, or caused such internal control over financial reporting to de designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
 - c. Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and

- d. Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
- 5. The registrant's other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the Audit Committee of registrant's Board of Directors (or persons performing the equivalent functions):
 - a. All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
 - b. Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: March 8, 2006 /s/ William G. Currie

William G. Currie Chief Executive Officer

Certification

I, Michael R. Cole, certify that:

- 1. I have reviewed this report on Form 10-K of Universal Forest Products, Inc.;
- 2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
- 3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
- 4. The registrant's other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
 - a. Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
 - b. Designed such internal control over financial reporting, or caused such internal control over financial reporting to de designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
 - c. Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and

- d. Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
- 5. The registrant's other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the Audit Committee of registrant's Board of Directors (or persons performing the equivalent functions):
 - a. All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
 - b. Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: March 8, 2006 /s/ Michael R. Cole

Michael R. Cole Chief Financial Officer

CERTIFICATE OF THE CHIEF EXECUTIVE OFFICER OF UNIVERSAL FOREST PRODUCTS, INC.

Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002 (18 U.S.C. 1350):

Date: March 8, 2006

- I, William G. Currie, Chief Executive Officer of Universal Forest Products, Inc., certify, to the best of my knowledge and belief, pursuant to Section 906 of the Sarbanes-Oxley Act of 2002 (18 U.S.C. 1350) that:
- (1) The report on Form 10-K for the year ended December 31, 2005, which this statement accompanies, fully complies with requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934; and
- (2) The information contained in this report on Form 10-K for the period ended December 31, 2005 fairly presents, in all material respects, the financial condition and results of operations of Universal Forest Products, Inc.

UNIVERSAL FOREST PRODUCTS, INC.

By: /s/ William G. Currie

William G. Currie

Its: Chief Executive Officer

CERTIFICATE OF THE CHIEF FINANCIAL OFFICER OF UNIVERSAL FOREST PRODUCTS, INC.

Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002 (18 U.S.C. 1350):

- I, Michael R. Cole, Chief Financial Officer of Universal Forest Products, Inc., certify, to the best of my knowledge and belief, pursuant to Section 906 of the Sarbanes-Oxley Act of 2002 (18 U.S.C. 1350) that:
- (1) The report on Form 10-K for the period ended December 31, 2005, which this statement accompanies, fully complies with requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934; and
- (2) The information contained in this report on Form 10-Q for the period ended December 31, 2005 fairly presents, in all material respects, the financial condition and results of operations of Universal Forest Products, Inc.

UNIVERSAL FOREST PRODUCTS, INC.

Date: March 8, 2006 By: /s/ Michael R. Cole

Michael R. Cole

Its: Chief Financial Officer