
SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

FORM 11-K

- ANNUAL REPORT PURSUANT TO SECTION 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934 [NO FEE REQUIRED].

For the fiscal year ended December 31, 2019

OR

- TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934 [NO FEE REQUIRED].

Commission file number: 0-22684

**Universal Forest Products, Inc. Employees' Profit Sharing
and 401(k) Plan**

(Full title of the plan and the address of the plan, if different from that of issuer named below)

Universal Forest Products, Inc.

2801 East Beltline NE

Grand Rapids, Michigan 49525-9736

(Name of issuer of the securities held pursuant to the plan and the address of its principal executive office)

Universal Forest Products, Inc. Employees' Profit Sharing and
401(k) Plan

Financial Statements and Supplemental Schedules

Years Ended December 31, 2019 and 2018

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Report of Independent Registered Public Accounting Firm

To Plan Participants and Members of the Profit Sharing and 401(k) Trustee Committee
Universal Forest Products, Inc. Employees' Profit Sharing and 401(k) Plan
Grand Rapids, Michigan

Opinion on the Financial Statements

We have audited the accompanying statements of net assets available for benefits of the Universal Forest Products, Inc. Employees' Profit Sharing and 401(k) Plan (the Plan) as of December 31, 2019 and 2018, the related statements of changes in net assets available for benefits for the years then ended, and the related notes (collectively, the financial statements). In our opinion, the financial statements present fairly, in all material respects, the net assets available for benefits of the Plan as of December 31, 2019 and 2018, and the changes in net assets available for benefits for the years then ended, in conformity with accounting principles generally accepted in the United States of America.

Basis for Opinion

These financial statements are the responsibility of the Plan's management. Our responsibility is to express an opinion on the Plan's financial statements based on our audits. We are a public accounting firm registered with the Public Company Accounting Oversight Board (United States) (PCAOB) and are required to be independent with respect to the Plan in accordance with the U.S. federal securities laws and the applicable rules and regulations of the Securities and Exchange Commission and the PCAOB.

We conducted our audits in accordance with the standards of the PCAOB. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement, whether due to error or fraud. The Plan is not required to have, nor were we engaged to perform, an audit of its internal control over financial reporting. As part of our audits, we are required to obtain an understanding of internal control over financial reporting but not for the purpose of expressing an opinion on the effectiveness of the Plan's internal control over financial reporting. Accordingly, we express no such opinion.

Our audits included performing procedures to assess the risk of material misstatement of the financial statements, whether due to error or fraud, and performing procedures that respond to those risks. Such procedures included examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements. Our audits also included evaluating the accounting principles used and significant estimates made by the Plan's management, as well as evaluating the overall presentation of the financial statements. We believe that our audits provide a reasonable basis for our opinion.

Emphasis of a Matter – Plan Merger

As discussed in Note 3 to the financial statements, the Shawnlee Construction LLC 401(k) Plan merged into the Plan effective December 31, 2019. Our opinion is not modified with respect to this matter.

Supplemental Information

The supplemental information in the accompanying Schedule of Assets (Held at End of Year) as of December 31, 2019 has been subjected to audit procedures performed in conjunction with the audit of the Plan's financial statements. The supplemental information is presented for the purpose of additional analysis and is not a required part of the financial statements but included supplemental information required by the Department of Labor's Rules and Regulations for Reporting and Disclosure under the Employee Retirement Income Security Act of 1974. The supplemental information is the responsibility of the Plan's management. Our audit procedures included determining whether the supplemental information reconciles to the financial statements or the underlying accounting and other records, as applicable, and performing procedures to test the completeness and accuracy of the information presented in the supplemental information. In forming our opinion on the supplemental information, we evaluated whether the supplemental information, including its form and content, is presented in conformity with the Department of Labor's Rules and Regulations for Reporting and Disclosure under the Employee Retirement Income Security Act of 1974. In our opinion, the supplemental information is fairly stated, in all material respects, in relation to the financial statements as a whole.

\\ BDO USA, LLP

We have served as the Plan's auditor since 2009.
Grand Rapids, Michigan
June 10, 2020

Universal Forest Products, Inc. Employees' Profit Sharing and
401(k) Plan

Statements of Net Assets Available for Benefits

	December 31	
	2019	2018
Assets		
Investments, at fair value	\$ 345,502,073	\$ 252,768,410
Notes receivable from participants	11,874,083	10,807,664
Employer contribution receivable	2,984,859	348,956
Due from investment broker	798,565	-
Receivable from another qualified plan (Note 3)	14,458,097	-
Total Assets	\$ 375,617,677	\$ 263,925,030
Liabilities		
Due to investment broker (equal to total liabilities)	-	(9,716)
Net assets available for benefits	\$ 375,617,677	\$ 263,915,314

See accompanying notes.

Universal Forest Products, Inc. Employees' Profit Sharing and
401(k) Plan

Statements of Changes in Net Assets Available for Benefits

	Years Ended December 31	
	2019	2018
Additions		
Investment income:		
Dividend and interest income	\$ 4,537,670	\$ 3,740,815
Net appreciation (depreciation) in fair value of investments	85,964,373	(37,952,125)
Total investment income (loss)	90,502,043	(34,211,310)
Participant contributions	20,365,853	17,874,866
Rollover contributions	1,622,230	2,859,220
Employer contributions	6,352,550	3,401,434
Interest from notes receivable from participants	724,037	616,443
Total Additions	119,566,713	(9,459,347)
Deductions		
Distributions to participants	(21,522,581)	(18,149,191)
Administrative expenses	(804,277)	(724,883)
Total Deductions	(22,326,858)	(18,874,074)
Net increase (decrease)	97,239,855	(28,333,421)
Transfers in (Note 3)	4,411	393,436
Transfer from another qualified plan (Note 3)	14,458,097	-
Net assets available for benefits at beginning of year	263,915,314	291,855,299
Net assets available for benefits at end of year	\$ 375,617,677	\$ 263,915,314

See accompanying notes.

Notes to Financial Statements

1. Significant Accounting Policies

Basis of Accounting

The financial statements of the Universal Forest Products, Inc. (Plan Sponsor) Employees' Profit Sharing and 401(k) Plan (the Plan) are presented on the accrual method of accounting.

Use of Estimates

The preparation of financial statements in conformity with accounting principles generally accepted in the United States requires management to make estimates and assumptions that affect reported amounts. Although actual results could differ from these estimates, management believes estimated amounts recorded are reasonable and appropriate.

Risks and Uncertainties

The Plan utilizes various investment instruments. Investment securities, in general, are exposed to various risks, such as interest rate, credit, and overall market volatility. Due to the level of risk associated with certain investment securities, it is reasonably possible that changes in the values of investment securities will occur in the near term and that such changes could materially affect participants' account balances and the amounts reported in the financial statements.

Investment Valuation and Income Recognition

The Plan's investments are stated at estimated fair value. Fair value is the price that would be received to sell an asset or paid to transfer a liability (an exit price) in the principal or most advantageous market for the asset or liability in an orderly transaction between market participants on the measurement date.

Inputs to valuation techniques refer to the assumptions that market participants would use in pricing the asset or liability. The Plan utilizes a fair value hierarchy for valuation inputs that gives the highest priority to quoted prices in active markets for identical assets (Level 1 measurements) and the lowest priority to unobservable inputs (Level 3 measurements). A financial instrument's level within the fair value hierarchy is based on the lowest level of any input that is significant to the fair value measurement. The following provides a description of the three levels of inputs that may be used to measure fair value:

Level 1 – Unadjusted quoted prices in active markets that are accessible at the measurement date for identical, unrestricted assets or liabilities.

Level 2 – Significant observable inputs such as quoted prices for similar assets or liabilities in active markets, quoted prices for identical or similar assets or liabilities in inactive markets, inputs other than quoted prices that are observable or can be derived from or corroborated by observable market data by correlation or other means.

Level 3 – Prices or valuations that require inputs that are both significant to the fair value measurement and unobservable.

The following valuation methodologies were used to measure the fair value of the Plan's investments:

Common Stock: Valued at quoted market prices in an exchange and active market in which the securities are traded.

Notes to Financial Statements (continued)

Money Market Fund: Valued at quoted market prices in an exchange and active market, which represent the net asset value (NAV) of shares held by the Plan. The money market fund seeks to maintain a \$1.00 NAV.

Mutual Funds: Valued at quoted market prices in an exchange and active market, which represent the net asset values of shares held by the Plan.

Common Collective Trust Funds: The fair value of participation units held in the Morley Stable Value Fund are based on net asset value, which is obtained on audited information reported by the issuer of the common collective trust at year-end, and is used as a practical expedient.

The Plan's valuation methods may result in a fair value calculation that may not be indicative of net realizable value or reflective of future fair values. Although Plan management believes the valuation methods are appropriate and consistent with those participating in the market, the use of different methodologies or assumptions to determine the fair value of certain financial instruments could result in a different fair value measurement at the reporting date.

The investment objective of the Morley Stable Value Fund is to provide preservation of capital, relatively stable returns consistent with its comparatively low risk profile, and liquidity for benefit-responsive payments. Withdrawals from the Morley Stable Value Fund for benefit payments and participant transfers to noncompeting options are made to plan participants promptly upon request but in all cases within 30 days after written notification has been received. All plan sponsor-directed full or partial withdrawals are subject to a twelve month advance written notice requirement, though the Morley Stable Value Fund may waive this requirement at its discretion.

The Universal Forest Products Stock Fund (the Fund) is tracked on a unitized basis. At December 31, 2019, the Fund consists of common stock of Universal Forest Products, Inc. (Plan Sponsor) and funds that are held in the Wells Fargo Government Money Market Fund that are sufficient to meet the Fund's daily cash needs. Unitization of the Fund allows for daily trades. The value of a unit reflects the combined market value of the common stock and the Wells Fargo Government Money Market Fund held by the Fund. At December 31, 2019 and 2018, 2,061,763 and 2,253,134 units, respectively, were outstanding with a value of \$46.71 and \$25.76 per unit, respectively.

Purchases and sales of securities are recorded on a trade date basis. Interest income is recorded on the accrual basis. Dividends are recorded on the ex-dividend date. Net appreciation and depreciation include the Plan's gains and losses on investments bought or sold as well as held during the year.

Notes Receivable from Participants

Notes receivable from participants are measured at their unpaid principal balance plus any accrued but unpaid interest. Delinquent notes receivable from participants are deemed distributions based upon the terms of the Plan document.

Payment of Benefits

Benefits are recorded when paid.

Concentration of Investments

Notes to Financial Statements (continued)

Included in investments at December 31, 2019 and 2018 are shares of the Plan Sponsor's common stock with an aggregate fair value of \$93,423,741 and \$56,706,868, respectively. This investment represents 27% and 22% of total investments at December 31, 2019 and 2018, respectively. A significant decline in the market value of the sponsor's stock would significantly affect the net assets available for benefits.

Administrative Expenses

Administrative expenses incurred in connection with the operations of the Plan are paid via certain investment and transactional fees which are borne by the Plan and applied to applicable participant balances. These fees are disclosed in the annual Fee Disclosure Notice and on individual account statements sent to all Plan participants. Substantially all of these expenses are paid to parties-in-interest of the Plan and are based on reasonable and customary rates for the related services. Certain administrative expenses not reflected in this report are paid directly by the Plan Sponsor.

2. Description of the Plan

General

The following description of the Plan provides only general information. Participants should refer to the Plan Document and Summary Plan Description, as amended, for a more complete description of the Plan's provisions.

The Plan is a defined-contribution, profit sharing and 401(k) plan that provides tax-deferred benefits for substantially all eligible employees of the Plan Sponsor or other Participating Employers, excluding the employees of separate subsidiaries that maintain a similar defined-contribution plan and those covered under a collective bargaining agreement. The Plan is subject to the provisions of the Employee Retirement Security Act of 1974 (ERISA).

All newly eligible employees are automatically enrolled in the Plan at a deferral level of 3% of eligible compensation. Eligible employees are those who are 18 years or older, have completed 60 days of employment and are hired to work more than 180 days.

Contributions

Participants may voluntarily contribute up to 75% of their eligible compensation as a 401(k) contribution subject to certain regulatory limitations. Participant contributions to the Plan vest immediately.

The Plan Sponsor contributes regular discretionary matching contributions and may contribute additional discretionary matching contributions. Regular discretionary matching contributions are made quarterly and were 25% of participant deferrals in 2019 and 2018, on the first 6% of each participant's eligible compensation. Additional matching contributions were also provided to hourly participants for Plan Year 2019. These amounts are not guaranteed, and may vary from year to year as the Plan Sponsor is not obligated to make such contributions.

The Plan Sponsor may also contribute a discretionary profit sharing amount annually as determined by management and approved by the Plan Sponsor's Board of Directors. The Plan Sponsor's annual profit sharing contributions are allocated to participants who had at least 1,000 hours of service during the plan year and are allocated to each participant's account in the same ratio that each participant's total compensation for the Plan year bears to the total compensation of all participants for such year. No discretionary profit sharing contributions were made in 2019 or 2018.

Notes to Financial Statements (continued)

Employer contributions are subject to a vesting schedule as follows:

Years of Service	Vesting Percentage
Less than 2	0%
2 but less than 3	20
3 but less than 4	40
4 but less than 5	60
5 but less than 6	80
6 or more	100

The Plan was amended effective January 1, 2012 to be designated as an ESOP for those Participants with a portion of their account balance invested in the Universal Forest Products Stock Fund. This provision allows those Participants who are 100% vested the opportunity to elect to have the dividends on the employer stock fund paid to them in cash.

Participant Accounts

Participants may select from various investment options made available by the Plan. Each participant's account is credited with the participant's contribution, an allocation of the Plan Sponsor's contribution, if any, Plan earnings and losses and certain administrative expenses. Earnings allocations are based on participant account balances, as defined in the Plan agreement.

The vested portion of terminated and retired participants' accounts are available for distribution following a separation from service. Forfeitures are used to offset the Plan Sponsor's matching contributions and for reasonable administrative expenses. During 2019 and 2018, forfeitures of approximately \$596,000 and \$575,000, respectively, were used to offset the Plan Sponsor's matching contributions.

Participant Loans

Participants may borrow from their account a minimum amount of \$1,000 up to a maximum equal to the lesser of \$50,000 or 50% of their vested account balance, reduced by any outstanding loans as outlined in the Plan Document. Loan terms range from one to five years or up to 25 years for the purchase of a residence. The loans bear interest at a rate equal to the prime rate (4.75% at December 31, 2019) plus 2% calculated on a daily basis. Interest rates on outstanding loans ranged from 4.25% to 11.50% at December 31, 2019.

Payment of Benefits

Before attainment of age 59½, participants may request in-service withdrawals from the Rollover balance within their account. Participants may also request an in-service withdrawal from their Salary Deferral balance in the event of a financial hardship, subject to certain limitations as defined by the Plan. Once a participant attains age 59½, in-service withdrawals may be made from all contribution sources.

Upon separation from service, a participant is eligible for a lump sum distribution of their full, vested account balance. Participants may elect to receive the distribution in a lump sum amount, a qualified rollover to another plan, or may defer their distribution until a later date. However, in the absence of an election, if the vested portion of a participant's account is \$1,000 or less, this

Notes to Financial Statements (continued)

amount will be paid as a lump sum distribution as soon as administratively allowable. Participants who incur a separation from service as a result of their death, Total Disability, or Retirement will be vested at 100% prior to their distribution.

Termination

The Plan Sponsor intends to continue the Plan indefinitely, but reserves the right to terminate or amend the Plan at any time. In the event of termination of the Plan, all participants are automatically fully vested in the value of their accounts and will be paid in full.

3. Transfers and Mergers

As permitted by the plan, funds totaling \$4,407 and \$4 were transferred from the idX Corporation 401(k) Profit Sharing Plan (an affiliated plan) and the Shawnlee Construction LLC 401(k) Plan (an affiliated plan), respectively, during 2019, due to employee transfers. During 2018, funds totaling \$389,691 and \$3,745 were transferred from the UFP Nappanee, LLC 401(k) Plan and the Shawnlee Construction LLC 401(k) Plan (an affiliated plan), respectively due to employee transfers. UFP Nappanee, LLC 401(k) Plan is an affiliated plan due to recent acquisition by Plan Sponsor.

Effective on December 31, 2019, the Shawnlee Construction LLC 401(k) Plan merged with the Plan. As a result, all assets of the Shawnlee Construction LLC 401(k) Plan (an affiliated plan) were transferred into the Plan. The Shawnlee Construction LLC 401(k) Plan no longer exists as a separate plan. The Plan has recorded a receivable from another qualified plan of \$14,458,097 in the Statement of Net Assets Available for Benefits as of December 31, 2019.

4. Investments

The tables below set forth by level within the fair value hierarchy the Plan's investments as of December 31, 2019 and 2018.

Investment Assets at Fair Value as of December 31, 2019				
	Level 1	Level 2	Level 3	Total
Company common stock	\$ 93,423,741	\$ —	\$ —	\$ 93,423,741
Money market funds	2,087,794	—	—	2,087,794
Mutual funds	214,565,776	—	—	214,565,776
Total assets in fair value hierarchy	310,077,311	—	—	310,077,311
Investments measured at net asset value*	—	—	—	35,424,762
Total investments at fair value	\$ 310,077,311	\$ —	\$ —	\$ 345,502,073

Investment Assets at Fair Value as of December 31, 2018				
	Level 1	Level 2	Level 3	Total
Company common stock	\$ 56,706,868	\$ —	\$ —	\$ 56,706,868
Money market funds	1,324,067	—	—	1,324,067
Mutual funds	164,104,473	—	—	164,104,473
Total assets in fair value hierarchy	222,135,408	—	—	222,135,408
Investments measured at net asset value*	—	—	—	30,633,002
Total investments at fair value	\$ 222,135,408	\$ —	\$ —	\$ 252,768,410

* The investments in common/collective trusts are measured at fair value using the net asset value per share (or its equivalent) as a practical expedient and have not been categorized in the fair value hierarchy. The fair value amounts presented in this table are intended to permit reconciliation of the fair value hierarchy to the amounts presented in the Statements of Net Assets Available for Benefits.

Notes to Financial Statements (continued)

There have been no changes in the methodologies used at December 31, 2019 and 2018, and there have been no significant transfers in or out of Levels 1, 2 or 3.

5. Income Tax Status

The Plan Sponsor has received a determination letter from the Internal Revenue Service dated March 17, 2017, stating that the Plan is qualified under section 401(a) of the Internal Revenue Code (the Code), and, therefore, the related trust is exempt from taxation. Subsequent to this determination by the Internal Revenue Service, the Plan was amended. Once qualified, the Plan is required to operate in conformity with the Code to maintain its qualification. The Plan Sponsor believes the Plan is being operated in compliance with the applicable requirements of the Code and, therefore, believes that the Plan, as amended, is qualified and the related trust is tax exempt.

Accounting principles generally accepted in the United States of America require plan management to evaluate tax positions taken by the Plan and recognize a tax liability (or asset) if the Plan has taken an uncertain position that more likely than not would not be sustained upon examination by the Internal Revenue Service. The Plan is subject to routine audits by taxing jurisdictions; however, there are currently no audits for any tax periods in progress.

6. Subsequent Events

On January 30, 2020, the World Health Organization ("WHO") announced a global health emergency because of a new strain of coronavirus originating in Wuhan, China (the "COVID-19 outbreak") and the risks to the international community as the virus spreads globally beyond its point of origin. In March 2020, the WHO classified the COVID-19 outbreak as a pandemic, based on the rapid increase in exposure globally.

This pandemic has adversely affected global economic activity and greatly contributed to significant deterioration and instability in financial markets. As a result, the Plan's investment portfolio has incurred a significant decline in fair value since December 31, 2019. Because the values of the Plan's individual investments have and will fluctuate in response to changing market conditions, the amount of losses that will be recognized in subsequent periods, if any, and related impact on the Plan's liquidity cannot be determined at this time.

On March 27, 2020, President Trump signed into law the "Coronavirus Aid, Relief, and Economic Security (CARES) Act." The CARES Act, among other things, includes several relief provisions available to tax-qualified retirement plans and their participants. Plan management is currently evaluating the impact of the CARES Act on the Plan's financial statements.

Universal Forest Products, Inc. Employees' Profit Sharing and
401(k) Plan

Schedule H, Line 4i – Schedule of Assets (Held at End of Year)

EIN #38-1465835 Plan #001

December 31, 2019

(a)	(b)	(c)	(e)
Identity of Issuer, Borrower, Lessor, or Similar Party	Description of Investment Including, Maturity Date, Rate of Interest, Collateral, Par, or Maturity Value	Current Value	
Common stock:			
*	Universal Forest Products, Inc.	Universal Forest Products Common Stock	\$ 93,423,741
Common collective trust funds:			
	Principal Global Investors Trust Company	Morley Stable Value Fund	35,424,762
Money market funds:			
*	Wells Fargo	Government Money Market Fund	2,087,794
Mutual funds:			
	JP Morgan	Large Cap Growth Fund	22,819,216
	Fidelity	Midcap Index Fund	16,838,361
	Fidelity	Small Cap Index Fund	2,819,542
	Fidelity	International Stock Index Fund	1,627,576
	Fidelity	US Bond Index	2,429,060
	Fidelity	500 Index Fund	20,280,690
	Dodge & Cox	International Stock Fund	6,742,272
	Dodge & Cox	Income Fund	6,118,209
	Neuberger Berman	Genesis Fund	12,779,493
	Invesco	Growth and Income Fund	18,598,901
	Carillon Eagle	Midcap Growth Fund	878,829
	T. Rowe Price	Retirement 2060 Fund	795,464
		Retirement 2050 Fund	20,288,339
		Retirement 2040 Fund	23,186,346
		Retirement 2030 Fund	27,227,986
		Retirement 2020 Fund	25,451,417
		Retirement 2010 Fund	5,684,075
			214,565,776
			345,502,073
*	Participant loans	Collateralized by vested account balances, payable in monthly installments with interest rates ranging from 4.25% to 11.50%	11,874,083
			\$ 357,376,156

* Indicates a party-in-interest to the Plan.

Note: Column (d), cost, is not applicable, as all investments are participant-directed.

EXHIBIT INDEX

<u>Exhibit No.</u>	<u>Description</u>
23	Consent of BDO USA, LLP

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, Universal Forest Products, Inc., as Plan Administrator, has duly caused this annual report to be signed on its behalf by the undersigned hereunto duly authorized.

Date: June 10, 2020

Universal Forest Products, Inc. Employee's
Profit
Sharing and 401(k) Plan

/s/ Michael R. Cole

Michael R. Cole,
Universal Forest Products, Inc., Plan
Administrator

Date: June 10, 2020

/s/ Nancy A. DeGood

Nancy A. DeGood,
Universal Forest Products, Inc., Plan
Administrator

Consent of Independent Registered Public Accounting Firm

Universal Forest Products, Inc. Employees' Profit Sharing and 401(k) Plan
Grand Rapids, Michigan

We hereby consent to the incorporation by reference in the Registration Statement on Form S-8 (33-84632) of Universal Forest Products, Inc. of our report dated June 10, 2020, relating to the financial statements and supplemental schedule of Universal Forest Products, Inc. Employees' Profit Sharing and 401(k) Plan which appears in this Form 11-K for the year ended December 31, 2019.

\\ BDO USA, LLP

Grand Rapids, Michigan
June 10, 2020
